



SCRUTINY BOARD (CHILDREN AND FAMILIES)

Meeting to be held in Civic Hall, Leeds, LS1 1UR on
Thursday, 24th July, 2014 at 9.45 am

(A pre-meeting will take place for ALL Members of the Board at 9.15 a.m.)

MEMBERSHIP

Councillors

J Chapman (Chair)	Weetwood;
J Elliott	Morley South;
C Gruen	Bramley and Stanningley;
A Lamb	Wetherby;
P Latty	Guiseley and Rawdon;
K Mitchell	Temple Newsam;
M Rafique	Chapel Allerton;
K Renshaw	Ardsley and Robin Hood;
A Sobel	Moortown;
B Urry	Roundhay;
F Venner	Kirkstall;

Co-opted Members (Voting)

Mr E A Britten	- Church Representative (Catholic)
Mr A Graham	- Church Representative (Church of England)
Ms A Craven	- Parent Governor Representative (Primary)
Ms J Ward	- Parent Governor Representative (Secondary)

Co-opted Members (Non-Voting)

Ms C Foote	- Teacher Representative
Ms K Jan	- Teacher Representative
Ms S Hutchinson	- Early Years Representative
Ms T Kayani	- Young Lives Leeds
Vacancy	- Looked After Children and Care Leavers

Agenda compiled by:
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Principal Scrutiny Advisor:
Sandra Newbould
Tel: 24 74792

A G E N D A

Item No	Ward/Equal Opportunities	Item Not Open		Page No
1			<p>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</p> <p>To consider any appeals in accordance with Procedure Rule 25* of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded).</p> <p>(* In accordance with Procedure Rule 25, notice of an appeal must be received in writing by the Head of Governance Services at least 24 hours before the meeting).</p>	
1			<p>EXEMPT INFORMATION - POSSIBLE EXCLUSION OF THE PRESS AND PUBLIC</p> <p>1 To highlight reports or appendices which officers have identified as containing exempt information, and where officers consider that the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons outlined in the report.</p> <p>2 To consider whether or not to accept the officers recommendation in respect of the above information.</p> <p>3 If so, to formally pass the following resolution:-</p> <p>RESOLVED – That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated as containing exempt information on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press and public were present there would be disclosure to them of exempt information, as follows:</p> <p>No exempt items have been identified.</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
3			<p>LATE ITEMS</p> <p>To identify items which have been admitted to the agenda by the Chair for consideration.</p> <p>(The special circumstances shall be specified in the minutes.)</p>	
4			<p>DECLARATION OF DISCLOSABLE PECUNIARY INTERESTS</p> <p>To disclose or draw attention to any disclosable pecuniary interests for the purposes of Section 31 of the Localism Act 2011 and paragraphs 13-16 of the Members' Code of Conduct.</p>	
5			<p>APOLOGIES FOR ABSENCE AND NOTIFICATION OF SUBSTITUTES</p> <p>To receive any apologies for absence and notification of substitutes.</p>	
6			<p>MINUTES - 19 JUNE 2014</p> <p>To confirm as a correct record, the minutes of the meeting held on 19 June 2014.</p>	1 - 4
7			<p>CHILDREN'S SERVICES BUDGET UPDATE AND OUT-TURN FOR 2013/14</p> <p>To consider the report of the Head of Scrutiny and Member Development and appended information from the Director of Children's Services which facilitates the Financial Health Monitoring of Children's Services.</p>	5 - 22

Item No	Ward/Equal Opportunities	Item Not Open		Page No
8			<p>CHILDREN'S SERVICES PERFORMANCE REPORT</p> <p>To consider the report of the Deputy Chief Executive and Director of Children's Services which provides a summary of recent performance information and proposals for how performance information relating to children's services will be shared with the Children and Families Scrutiny Board over 2014/15.</p>	23 - 54
9			<p>RECOMMENDATION TRACKING - PRIVATE FOSTERING</p> <p>To consider the report of the Head of Scrutiny and Member Development outlining progress made in relation to recommendations arising from the Private Fostering Scrutiny Inquiry.</p>	55 - 66
10			<p>SCRUTINY INQUIRY INTO CLUSTER PARTNERSHIPS</p> <p>To consider the report of the Head of Scrutiny and Member Development requesting the Scrutiny Board to agree and consider their inquiry report into Cluster Partnerships.</p> <p>(Inquiry report to follow as a late item)</p>	67 - 68
11			<p>WORK SCHEDULE</p> <p>To consider the Scrutiny Board's work schedule for the forthcoming municipal year.</p>	69 - 94
12			<p>DATE AND TIME OF NEXT MEETING</p> <p>Thursday, 11 September 2014 at 9.45am (Pre-meeting for all Board Members at 9.15am)</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
			<p>THIRD PARTY RECORDING</p> <p>Recording of this meeting is allowed to enable those not present to see or hear the proceedings either as they take place (or later) and to enable the reporting of those proceedings. A copy of the recording protocol is available from the contacts named on the front of this agenda.</p> <p>Use of Recordings by Third Parties– code of practice</p> <ul style="list-style-type: none"> a) Any published recording should be accompanied by a statement of when and where the recording was made, the context of the discussion that took place, and a clear identification of the main speakers and their role or title. b) Those making recordings must not edit the recording in a way that could lead to misinterpretation or misrepresentation of the proceedings or comments made by attendees. In particular there should be no internal editing of published extracts; recordings may start at any point and end at any point but the material between those points must be complete. 	

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SCRUTINY BOARD (CHILDREN AND FAMILIES)

THURSDAY, 19TH JUNE, 2014

PRESENT: Councillor J Chapman in the Chair

Councillors J Elliott, C Gruen, P Latty,
K Mitchell, J Pryor, M Rafique, K Renshaw,
A Sobel and B Urry

CO-OPTED MEMBERS (VOTING)

Mr E A Britten, Church Representative (Catholic)
Mr A Graham, Church Representative (Church of England)
Ms A Craven, Parent Governor Representative (Primary)
Ms J Ward, Parent Governor Representative (Secondary)

CO-OPTED MEMBERS (NON-VOTING)

Ms C Foote, Teacher Representative
Ms K Jan, Teacher Representative
Ms S Hutchinson, Early Years Representative
Ms T Kayani, Young Lives Leeds

1 **Late Items**

There were no late items.

2 **Declaration of Disclosable Pecuniary Interests**

There were no declarations of disclosable pecuniary interests.

3 **Apologies for Absence and Notification of Substitutes**

Apologies for absence were submitted by Councillor A Lamb and Councillor F Venner. Councillor F Venner was substituted by Councillor J Pryor.

4 **Minutes - 24 April 2014**

RESOLVED – That the minutes of the meeting held on 24 April 2014 be approved as a correct record.

5 **Co-opted Members**

The Head of Scrutiny and Member Development submitted a report on the options available regarding the appointment of co-opted members to the Scrutiny Board.

Sandra Pentelow, Principal Scrutiny Adviser, presented the report and responded to Members' queries and comments.

Draft minutes to be approved at the meeting
to be held on Thursday, 24th July, 2014

The following nominations for statutory voting co-opted members had been received:

- Andrew Graham, Church of England diocese representative
- Tony Britten, Roman Catholic diocese representative.

Two parent governor representatives were currently in post:

- Amanda Craven (primary) – 08/09/2011 – 07/09/2015
- Jacqueline Ward (secondary) – 21/04/11 – 20/04/2015.

RESOLVED –

- (a) That the contents of the report be received and noted
- (b) That in addition to the statutory voting co-opted members the following be appointed as non-voting co-opted members to the Scrutiny Board for 2014/15:

- Celia Foote, Teacher Representative
- Kauser Jan, Teacher Representative
- Sandra Hutchinson, Early Years Representative
- Taira Kayani, Young Lives Leeds.

6 Scrutiny Board (Children and Families) Terms of Reference

The Head of Scrutiny and Member Development submitted a report on the Scrutiny Boards Terms of Reference.

The following information was appended to the report:

- Council Committee Terms of Reference, Scrutiny Board (Children and Families)
- Functions Delegated to the Director of Children's Services
- Deputy Leader and Executive Member for Children and Families areas of responsibility.

Sandra Pentelow, Principal Scrutiny Adviser, presented the report and responded to Members' queries and comments.

RESOLVED – That the contents of Scrutiny Board (Children and Families) Terms of reference be noted.

7 Sources of Scrutiny Work for 2014/15

The Head of Scrutiny and Member Development submitted a report on potential sources of work for the Scrutiny Board.

The following information was appended to the report:

- Children and Young People's Plan 2011- 2015, Refresh 2013
- Best Council Plan on a page
- Table of Scrutiny Inquires and Statements Relating to Children and Families.
- Draft Scrutiny Board (Children and Families) work schedule for 2014/2015

Sandra Pentelow, Principal Scrutiny Adviser, presented the report and responded to Members' queries and comments.

The following representatives were in attendance:

- Councillor Jane Dowson, Deputy Executive Board Member (Children and Families)
- Nigel Richardson, Director of Children's Services
- Gail Webb, Head of Learning Improvement, Children's Services
- Andrea Richardson, Head of Early Help Services.

Nigel Richardson advised the Board that the Children and Young People's Plan is due to be refreshed, however confirmed that there is no significant change to the current plan in terms of the main obsessions and priorities. Once completed, the updated version of the Children and Young Peoples Plan will be shared with the Scrutiny Board.

The Chair invited all Board Members to have an input in relation to their own preferred sources of work for the Scrutiny Board.

In summary, the following sources of work were put forward for consideration:

- Impact, development and management of the Youth Offer since the devolution of responsibility and budgets to Community Committees.
- Learning Improvement Service, role, relationships, effectiveness, capacity and sustainability.
- Repeated removal of children to be looked after and breaking the cycle.
- Support services to adults and the impact on the child.
- Ongoing tracking following the Reducing NEET Inquiry, with an additional focus on supporting Care Leavers into positive destinations and NEET by geographical area.
- Review of the Children's Trust Board in accordance with the Board's Terms of Reference.
- Kinship Care services and support.
- Adult Mental Health and the effect on children and young people.
- Supporting Adults to be better parents.
- Child and adolescent mental health provision and support.
- Basic Need – Sufficiency of School and Early Years Provision across the City.

- Narrowing the attainment gap in Early Years.
- School Transport.
- Update on the implementation of Infant free school meals, free school meal take up and how this links to the poverty strategy.
- The relationship of SILCs with Mainstream Schools and Clusters and preparing SEN young people for employment.
- Implementation of the Children and Families Act.
- Children and Young People's voice and influence and the influence of Parents/Families across all council services.
- Recruitment and retention of Social Services employees.
- Child poverty and the work of the Children's Poverty Group.
- Staying safe in school, school bullying.
- The use of pupil premium to improve outcomes for children.

The Principal Scrutiny Adviser informed Members that the Board would receive reports on the budget at the July 2014 and December 2014 board meeting. Performance reports on a half yearly basis and recommendation tracking reports would also be scheduled into the annual work programme.

The Board was reminded that there were would be ad-hoc issues considered throughout the year and at the next meeting in July the Leeds Safeguarding Children's Board would be presenting their draft annual report which may highlight further areas for Scrutiny work.

RESOLVED –

- (a) The contents of the report and appendices were noted.
- (b) That a number of the above issues discussed be part of the Board's work schedule for the forthcoming Municipal Year.
- (c) That authority be given to the Chair of the Scrutiny Board (Children's and Families), to update the work program and in conjunction with officers, to draw up inquiry terms of reference for subsequent approval by the Scrutiny Board.
- (d) Where required, that further consultation be undertaken with the Scrutiny Board regarding the priority of the topics identified for Scrutiny and for those areas deemed to be of the highest priority to be incorporated into the Board's work schedule for the coming year.

8 Date and Time of Next Meeting

Thursday, 24 July 2014 at 9.45am in the Civic Hall, Leeds (Pre meeting for Board Members at 9.15am)

(The meeting concluded at 11.25am)



Report author: Sandra Pentelow
Tel: 24 74792

Report of Head of Scrutiny and Member Development

Report to Scrutiny Board (Children and Families)

Date: 24th July 2014

Subject: Financial Health Monitoring Children’s Services- Budget Update

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

Summary of main issues

1. The Scrutiny Board (Children and Families) resolved to consider the budget of Children’s Services at appropriate intervals. This is reflected in the work programme of the Scrutiny Board 2014/15. The purpose of this report is to provide Board Members with information with regard to the financial health of Children’s Services to date for the financial year 2014/15 (appendix A).
2. Also attached for the information of the Scrutiny Board is an outturn summary for the financial year 2013/14 which provides information relating to the budget provision and actual spend. (appendix B)
3. The directorate’s Head of Finance have been invited to present the attached information and address any further questions from the Board.

Recommendations

4. Members are asked to:
 - (a) note financial report for Children’s for the financial year 2014/15.
 - (b) note the outturn summary for the financial year 2013/14.
 - (c) make recommendations as deemed appropriate.

Background documents

5. None¹

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

LEEDS CITY COUNCIL

2014/15 BUDGET REPORT

Directorate: Children's Services

1 Introduction

- 1.1 This report has been produced in order to inform members of the main variations and factors influencing the Directorate's budget strategy for the 2014/15 financial year.

2 Service Context

- 2.1 The Council has a statutory duty and responsibility to safeguard and promote the welfare of the 180,000 children and young people across Leeds. Working in partnership with families, communities, schools, businesses and Children's Trust Board partners, there is a clear and agreed vision to improve outcomes for children and families and for Leeds to be a child friendly city. Our ambition is for Leeds to be the best city in the country for children to be born, grow-up, learn and have fun.
- 2.2 Children's Services has faced considerable cuts in national grants over the last few years, which has been in the region of £18m. This is in the context of significant service demand pressures with a 32% increase in the birth rate over the last decade and a changing demographic mix. This has increased demand across all the services that we provide and fund and will present significant challenges in respect of the supply of school places, the number of referrals and potentially increase the cost of high level services such as children in need, special educational needs and children in the care of the authority.
- 2.3 Despite this increase in demand improvements have been seen across all of the 12 priority areas set out in the Children and Young Peoples Plan, with marked improvements in the 3 obsessions. In contrast to the national picture, Leeds has successfully, and safely, reduced the number of looked after children by around 5.3% over the last year. Our budget strategy for 2014/15 is guided by our requirements to help ensure that children and young people are kept safe, receive good quality education and any additional support needs are identified and addressed. We are also guided by our priority to create better life chances for children and young people across the City. The increasing demand, in conjunction with the renewed national focus on child protection resulting from serious case reviews in other local authorities, together with the increasing challenges within the new unannounced inspection framework, will all combine to create significant tensions across the system as the resources we have at our disposal continues to reduce. The significance of our duty to safeguard and promote the welfare of children continues to be recognised in the results of the corporate budget consultation with children's social care services and services for children with SEN/children with disabilities identified as the top two spending priorities across all council services. The forthcoming Children and Families Bill will bring with it additional risks and pressures for SEN and complex care services due to increased and different levels of provision that will be required for children and families.
- 2.4 The budget challenges facing the Council over the coming years necessitate a transformational re-design of services for children, young people and families. Over recent financial years, the prioritisation of resources to support vulnerable children and families has seen improvement in all of our CYPP priorities and our 3 strategic obsessions. The

medium-term budget strategy must be based on sustaining these improvements and continuing to support the strategy around protecting the service around child protection and safeguarding whilst at the same time continuing to invest in preventative and early intervention services. The budget proposals for 2014/15 are a stepping stone to a longer-term vision for children and family services which will be underpinned by the new Citizens@Leeds integrated approach across the whole Council. It will include;

- Exploring a geographically targeted service for young people at a level which is affordable from the perspective of the 2015/16 budget. The scope of the new service design could include: the targeted youth work service, attendance service and the Youth Offending Service. Consideration will also be given to including the personal advisers for children in care, Signpost and ASB. The service could also be responsible for the commissioning of information advice and guidance, youth work and other more targeted services.
- Children's Services will work with schools, colleges and other learning providers to review and challenge the learning offer to young people. Complementing these teams with capacity from Employment and Skills, DWP, VCFS will enable us to plan and respond together at an individual and family level. The 3 community hub pilots offer an immediate opportunity to test out the approach.
- Exploring possible models for improving child and family services building on the current locality and cluster arrangements and Best Start model, focusing on improvement through the empowerment of families. The service re-design could include looking at the valuable contribution our children's centres provide and further building on strengths in this area. The re-design work would also include the review of locality assets in line with the wider corporate asset review with a focus on securing the sustainability of services for children and families.

2.5 This vision and associated partnership refresh would support a rise in children deemed 'ready for school (better speech, nutrition and social skills), reductions in harmful adult behaviours that have negative impacts on the child's development (eg, substance abuse and domestic violence), significant rises in take up of childcare, early years development and learning, improved parenting skills, significant support for child poverty and family debt issues, stronger social and community capital and also develop a new Learning Improvement Service which will secure our statutory responsibilities. This will continued to be underpinned by changes to the way we deliver services, building on the successes of Kinship Care, Restorative practice and Family Group Conferencing.

3 Explanation of variations between adjusted 2013/14 and 2014/15 -£4,198k (-3.17%)

3.1 The variation can be summarised as follows:

	£000s	£000s
Net Managed Budget 2013/14		134,893
Adjustments		
• Transfers of functions	-	405
• Other adjustments	-	2,222
Adjusted Net Managed Budget 2013/14		132,266
Changes in prices		
• Pay	1,348	
• Price	1,094	
• Income	- 367	2,075
Full Year Effects	-	332
Demand/Demography		1,220
Other Budget pressures		
• Net changes in funding		7,619
• Investment into services for children in care and prevention and intervention		4,459
• Other pressures		2,449
Total Budget Increases		17,490
Savings		
Procurement	-	680
Strengthening Families - Building a Child Friendly City	-	5,765
Becoming an efficient and enterprising Council		
• Business Improvement	-	783
• Vacancy Management, ELI, Leadership & Management, etc	-	975
Income, charging and trading		
• Nursery Fees - £3/day increase (8.33%)	-	222
• Additional trading/cost reductions	-	850
Contributions from Public Health	-	770
Other efficiencies and savings proposals	-	11,643
Total savings	-	21,688
Net Managed Budget 2014/15		128,068

3.2 Adjustments

- 3.2.1 The net £0.4m of transfers of functions relates to the delegation of the £0.5m of youth activity funding to Area Committees, the transfer of funding and responsibility to Facilities Management for the children's centres and the transfer of the ICT Business Relationship Management function into Children's Services from Strategy and Resources.
- 3.2.2 The £2.2m of 'other adjustments' relates to the decision to reduce bureaucracy across the Council by reducing the number of recharges for internally provided services.

3.3 Changes in prices – pressure of £2.075m

- 3.3.1 Provision has been made for a 1% growth in staffing budgets in 2014/15. No provision will be made for inflation on running cost budgets other than where there are specific contractual commitments and on utilities.
- 3.3.2 Nursery Fees (saving of £0.39m) - childcare is provided in 33 sites and the Council is the 7th largest childcare provider in the country providing early education and child care in areas of disadvantage to promote good educational outcomes for children and child care to support parents and carers into work. The Council currently subsidises the cost of the childcare provision by around £1m with a further £600k of funded free places provided for children who are deemed 'in need'.
- 3.3.3 The current nursery fee in a local authority run children's centre is £36 per day. As mentioned above, this charge is subsidised and continues to compare favourably with other childcare providers across the city. The proposal in the 2014/15 budget strategy is therefore to increase nursery fees by £3 per day, from £36 to £39 per day, which represents an increase of 8.33% increase. This increase will generate an additional £0.39m of income which is £0.22m above inflation.

3.4 Full year Effects - net saving of £0.33m.

- 3.4.1 The 2014/15 budget strategy recognises the full-year savings (£0.45m) of the changes to the City Learning Centre provision that were agreed in 2013/14. These savings are partially mitigated by £0.12m of full-year costs associated with the implementation of the Child Abuse and Neglect Multi-systemic Therapy Team that works with families to keep children at home with increased safety.

3.5 Demand/Demography – pressure of £1.2m

- 3.5.1 As mentioned at paragraph 2.2, Children's Services continues to face significant pressures. The general increase in the birth rate has increased demand across all the services. Specifically, the number of requests for service and referrals to Safeguarding, Targeted and Specialist Services could potentially increase the cost of high level services such as children in need, special educational needs and children in the care of the authority. The overall strategy to continue to invest in the expansion of preventative services will help to mitigate the impact of this demand with the 2014/15 budget strategy recognising demand-related financial pressures in the home to school transport budgets (£1.07m) and the Direct Payments budgets (£0.15m)

3.6 Other Budget pressures - pressure of £14.5m

3.6.1 Net Changes in funding – pressure of £7.619m

- 3.6.1.1 Education Support Services - the budget proposals recognise an estimated £0.75m reduction in the Education Services grant in 2014/15. In addition, Government has already announced a £200m national reduction in funding from April 2015 (a further cut of £2.5m for Leeds) on top of the impact of academy conversions. This will necessitate a fundamental restructure of our education support services in 2014/15 to take effect from April 2015.
- 3.6.1.2 Adoption Reform Grant (£2m reduction in funding) – Government had previously confirmed that the Adoption Reform Grant would cease at the end of March 2014 resulting in the loss of £2.6m of grant funding for Leeds. More recently, an announcement has been made that the grant would be extended, albeit at a much reduced level (£50m nationally) with the allocation for Leeds for 2014/15 being £0.65m
- 3.6.1.3 The Department for Education have recently announced a new Special Educational Needs (SEN) grant of £70m nationally which will be allocated to local authorities to implement the SEN reforms and the new, joined-up approach across education, health and care services from birth to 25. Government has recently announced the individual local authority allocations, with the Leeds set to receive £0.9m in 2014/15.
- 3.6.1.4 The 2014/15 budget proposals also recognise the non-recurrent borrowing from accumulated reserves which was factored into the 2013/14 budget Strategy in order to support the medium-term strategy to maintain and expand investment in prevention and early intervention.
- 3.6.15 The budget strategy reflects anticipated reductions in funding from the Youth Justice Board in respect of the Youth Offending Service partnership and reductions in the budgeted income from health partners.

3.6.2 Investment into services for children in care and prevention and intervention – pressure of £4.459m

- 3.6.2.1 The budget proposals include £4.5m of investment to expand key preventative services and includes additional funding to support the in-house fostering service, additional investment in order to continue to expand Family Group Conferencing, additional funding for alternative care placements such as special guardianship orders and adoption support as well as increased funding to support young people leaving care via supported and semi-independent living.

3.6.3 Other Pressures – pressure of £2.449m

- 3.6.3.1 The 'other pressures' covers a number of areas including additional investment into the restorative practice programme, PFI related borrowing costs, investment into the modernisation of the Leeds Learning network, investment to support the new social care information system as well as additional funding to support social worker recruitment and retention and investment into the social care transition team.

3.7 Funded Service Growth

- 3.7.1 The budget proposals for 2014/15 include an additional £3.5m for the provision of an additional 1,750 early education and childcare places for vulnerable 2-year olds across the City. These places are funded by the Dedicated Schools Grant, are part of the national programme, and will be delivered through the Council's children's centres and commissioned provision from private, voluntary and independent providers.

3.7.2 In addition, the budget proposals also include an additional £1.19m for the provision of an additional 550 early education and childcare places. These places are again funded by the Dedicated Schools grant and will be delivered through the Council's children's centres and also commissioned from private, voluntary and independent providers.

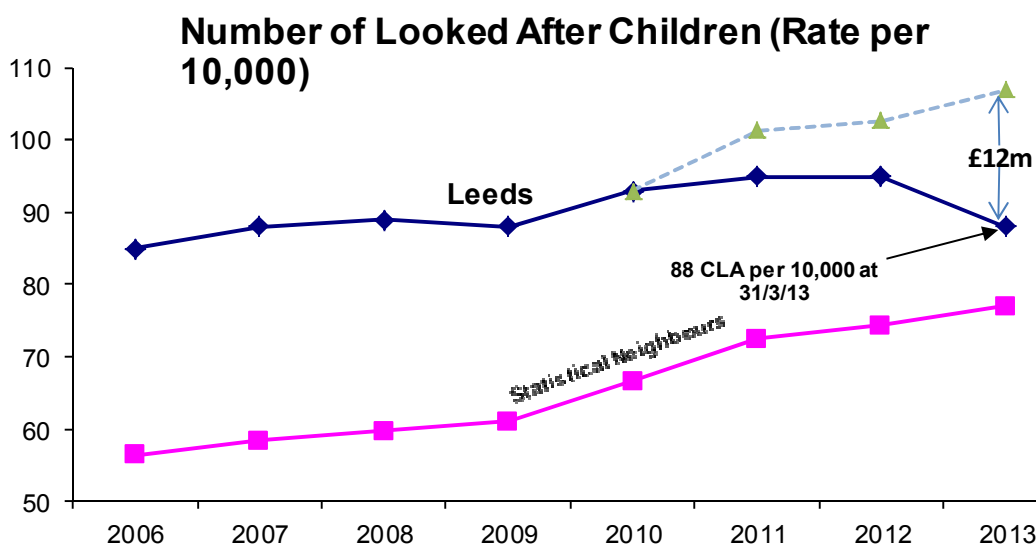
3.8 Efficiencies and savings - £21.7m

3.8.1 **Building a Child Friendly City (saving of £5.77m)** – Children's Services currently look after 1,357 (as at January 2014) children and young people from Leeds. The majority of these children and young people (around 1,000) require good quality, stable foster care in a family based environment. We currently provide this through a mix of in-house foster carers, independent fostering agencies and people from the child's extended family. A further 200 children who are in the care of the Authority are cared for in family based environments with prospective adoptive families or in some cases with their own parent(s) as part of their permanency plan.

Where children and young people are suited to family-based care, for example due to the extent of their emotional and behavioural needs and/or disabilities, they may be placed in residential care. There are currently around 100 children and young people who are cared for in our in-house residential homes and in externally provided residential settings. Externally provided residential and foster care is generally more expensive than the in-house provision and a key part of our strategy is to ensure that we have sufficient in-house placements of the right type and quality to meet the needs of those children and young people who do need our care.

The programme of activity around safely reducing the total number of children in care whilst also changing the mix of placement provision has already delivered significant savings across recent financial years with savings of over £6m forecast to be achieved in 2013/14 across the externally provided placement budgets. This is contrary to the national position and comparisons with our statistical neighbour authorities where there have been increases the children in care population since March 2009 (an increase of 12% nationally).

It should be noted that if Leeds had followed a similar trend then we be spending an additional £12m in 2013/14 on our looked after children. The 2014/15 budget continues to reflect this strategic obsession and 'Budget Plus Strategy' with proposed savings of £5.8m included from reducing the number of externally provided fostering and residential placements.



3.8.2 Becoming an efficient and enterprising Council - savings of £1.76m are anticipated in 2014/15 through the implementation of the Business Management Review, additional vacancy management savings as well as the exploiting opportunities for people to leave the organisation through the early leaver initiative.

3.8.4 **Income, Charging & Trading** – an additional £0.85m of traded income is anticipated in 2014/15. The Directorate is reviewing all potential opportunities to trade services. The principal location for the identified savings target is learning improvement which recognises the financial pressures in that area due to the continuing reduction in the Education Services Grant.

3.8.5 **Contribution from Public Health (saving of £0.8m)** – Children’s Services are commissioned by public health to deliver a healthy schools programme, parent information and support around public health issues 0-5 and support for teenage pregnancy. The service also commissions a number of specialist service including counselling for adults, speech and language therapy in the earliest years and infant mental health services. The 2014/15 budget strategy includes an additional £0.77m public health funding in respect of these commissioned services.

3.8.6 **Procurement (saving of £0.68m)** – all budgets have been reviewed as part of the budget process. Savings of £0.68m are proposed across the Directorate by cash-limiting all non-essential running cost budgets. In addition, procurement savings are also built into the anticipated savings on externally provided residential and fostering placements in line with the regionally negotiated White Rose framework.

3.8.7 **Other Efficiencies and Savings Proposals - £11.6m**

3.8.7.1 **Children’s Centres (saving of £1.6m)** – there are 57 Children’s Centres across the city employing around 900 staff across schools, the Council and two voluntary sector organisations. Our children’s centre Ofsted inspection outcomes are above the national average and the service is key in the Child Friendly City plan to close the attainment and health inequality gap. Leeds is committed to keeping children’s centres open as part of ensuring that every child in Leeds has the best start in life and to do this we need to ensure that our centres are financially sustainable. The proposals to enable this include reviewing the childcare ratios and overheads, the funding formulae across all children’s centres, management capacity and options around full-time/sessional provision.

3.8.7.2 **Transport (savings of £1.8m)** - through a process of review and public consultation during 2013, Executive Board agreed to changes to the home to school transport policies and other provision changes. These agreed changes will see the phased removal of the major areas of discretionary spend on the following:

- Free non-statutory transport to faith schools
- Free travel to a school of parental preference (in circumstances where the Council is unable to provide a school place within 3 miles of home) and
- Free travel at age 16+ to school sixth forms or colleges of further education.

Further work will be completed during 2014 on the offer for children and young people with a statement of special need (due to be renamed Education Health and Care Plan following enactment of the new Children and Families Bill). The Transport Policy continues to meet all of the Council' statutory duties for home to school transport, as well as assistance needed to meet our obligations towards looked after children and other social care requirements.

The work proposed is based on the mandate received from Executive Board and will describe the available options to deliver services and assistance to those learners with special educational needs. As part of this a review of the current discretionary provisions for those aged 16-25 is being undertaken. The options will be designed to fully meet the changing statutory obligations encompassed in the Children & Families Bill, but will have the effect of delivering further transport savings, whilst providing assistance to meet individual need in the most appropriate and cost effective way. Consideration will also be given to how best we can offer personal budgets.

Total savings of £4.6m are anticipated in 2014/15 which is an additional £1.8m over and above the £2.8m of savings that were built into the base budget through the 2013/14 budget strategy.

3.8.7.3 **Youth Offer (saving of £0.83m)** – the budget proposals for 2014/15 recognise the full-year implementation of the Youth Offer which was agreed at Executive Board in July 2013, including the formula for the distribution of the targeted youth resource and a £0.5m youth activity fund which is delegated to Area Committees. Savings of £0.44m are anticipated in 2014/15 through the implementation of the Youth Offer.

In addition, the proposal is to reduce the net cost of the range of education/youth activities by a total £0.39m in 2014/15 by reducing the subsidy for Herd Farm (£0.1m), Lineham Farm (£0.1m) and the Armley LAZER Centre (£0.09m) through a combination of cost reductions and income generation. In addition, savings of £0.08 arising are anticipated from the South Leeds Youth Hub community asset transfer.

3.8.7.4 **Duke of Edinburgh Awards Scheme (saving of £0.16m)** – the Youth Service provides the administration and training support to school and other providers to support the Duke of Edinburgh licencing requirements. Historically, the Youth Service also delivered the award. The 2013/14 budget for the Duke of Edinburgh is £0.16m and the proposal is to reduce this to nil in 2014/15. Options to achieve these savings will include; staffing changes as a result of the change in service; increased charges to schools to cover training and administration and; charges to young people where there is demand for provision. A further option would be to hand responsibility for licencing to the regional office.

3.8.7.5 **Semi-independent living and leaving care (saving of £0.25m)** – young people leaving care often need a great deal of support as they make the transition into adulthood, for

example the provision of supported living, finding appropriate accommodation, seeking employment/training, etc. As part of the programme of activity around reducing the need for young people to be in care, Children's services have successfully de-escalated a large number of placements for young people, for example from specialist residential placements to semi-independent living placements with (in some cases) intensive support from personal advisors and/or social workers. Experience suggests that where de-escalation is done in an appropriate and considered way, young people thrive and more readily move on to full independence.

In addition, the process for young people to register for welfare benefits - attending appointments, completing forms and sending supporting documents to the department for work and pensions can sometimes lead to delays in the process which can be costly as children's services have a duty to provide equivalent funding, which cannot be reclaimed whilst benefit claims are being processed.

Savings of around £0.25m are proposed for 2014/15 through the deployment of a specialist welfare rights worker and through the de-escalation of semi-independent living packages.

3.8.7.6 Families First Programme (saving of £0.75m) - through our Families First programme, the Council can claim payment by results income from the Department for Communities and Local Government for successfully 'turning families around'. For each family worked with there is an opportunity to receive income of £4k based partly on receiving an attachment fee and partly on payment by results. In years 2 and 3 the attachment fee reduces and the payment by results element increases. In light of the success of the programme in Leeds, and recognising revised criteria for claiming the payment by results income, it is anticipated that by successfully turning around 80% of families that we will generate £0.75m of additional income.

3.8.7.7 Review of Education Welfare Services/Attendance (savings of £0.5m) – the Attendance Service provides statutory and non-statutory support to children, families, schools and clusters to identify and overcome barriers to children accessing their educational entitlement to secure regular attendance at school. The statutory duties involve the use of legal measures against parents/carers who fail to ensure their child receives an appropriate education by regular attendance at school. The non-statutory functions delivered across clusters based on levels of need and includes providing a family-support function directly to children and families based on assessment and the identification of appropriate support.

The Service will continue to provide both statutory and non-statutory support (in many other local authorities the service has been retracted to statutory functions only) however, recognising the changing landscape of education provision, and the continuing reduction in the Education Services Grant, the proposal is to achieve savings of £0.5m in 2014/15 through a combination of; Staffing reductions, including the Early posts through the Early Leavers Initiative, exploring the potential to combine with other functions and developing an improved and expanded traded offer.

3.8.7.8 Child and Adolescent Mental Health Services (savings of £0.5m) - Child and Adolescent Mental Health Services (CAMHS) are a vital part of supporting the emotional and mental health of children and young people. Leeds CAMHS service is delivered by Leeds Community Health Trust and jointly commissioned through a single specification between the Children's Services and Leeds SE CCG. The Therapeutic Social Work Team (TSWT) is delivered by Children's Services with clinical psychology consultancy support from the CAMHS service. The proposed savings in 2014/15 will be achieved through efficiencies of core delivery between the Therapeutic Social Work Team and the

CAMHS Service leading to staffing savings of £0.3m, efficiencies in management in both services enabling savings of £0.1m, reducing duplication with other services £.05m, and developing efficiencies in the CAMHS support for other services such as substance use which will save a further £0.05m.

- 3.8.7.9 **Youth Offending Service (savings of £0.67m)** – the Youth Offending Service (YOS) works with children and young people (aged 10-17 years) who have offended and help prevent them getting into further trouble. We achieve this by working together with young people and their parents or carers, the victims of crime and other agencies and organisations in the local community. The bulk of the required savings will be made from a service wide restructuring over the next year. In addition, the service has already deleted a number of posts and is proposing to merge the YIP/PAYP youth crime prevention programmes as well as exploiting the move to new premises to implement more flexible working arrangements to free-up resource for more face to face work with young people.
- 3.8.7.10 **Review of Music Support Services and Music Centre Provision (savings of £0.2m)** – the proposal is to reduce the base budget subsidy for the Music Support Service by £0.05m together with savings of £0.15m from reviewing Music Centre provision across the City.
- 3.8.7.11 **Review of Intensive Family Support Services and Family Placement Budgets (saving of £0.3m)** - there are currently 3 commissioned providers of family intervention service in the city whose services are split on a geographical basis. In addition there are currently 3 in house family intervention service teams, also split on a geographical basis. These services operate to an evidence based model providing intensive family support to families identified as vulnerable by Children’s Services Social Work, the Families First programme or clusters. Given the mixed economy of provision there is an opportunity to review how we provide the family intervention service across the City looking at both in-house and commissioned services.
- 3.8.7.12 **Public Law Outline (saving of £0.2m)** - The public law outline is a process designed as a last measure before issuing care proceedings. A formal process involving legal letters are sent to parents in order to encourage them to engage better with professionals to alleviate concerns. The proposed savings recognise that more effective preventative services and the investment in Family Group Conferencing should mean earlier resolution of concerns leading to reduce need for costly legal processes.
- 3.8.7.13 **Review of in-house residential provision (saving of £0.9m)** – this proposed saving reflects the success in reducing the demand for residential placements for older children and young people. The savings proposal reflects the review of residential provision includes releasing the £0.4m base budget for the opening a residential home and the shift from relatively large group homes to smaller homes that can potentially accommodate children and young people with more challenging needs and behaviours.
- 3.8.7.14 **Review of Gypsy, Roma Traveller Achievement Service (saving £0.1m)** – savings of £0.1m are proposed from a review of the team, its role and function and whether there are opportunities for efficiencies through more integrated working with other Directorates.
- 3.8.7.15 **Range of other savings and efficiencies (saving of £2.9m)** – these include a range of proposals across the Directorate including additional capitalisation/trading within the Built Environment Team (£0.2m), release of the £0.34m base budget provision relating to the reduction in the Education Services Grant, savings across the consolidated workforce development budgets (£0.25m), reviewing the Voice and Influence and Family Hub teams as well as a review of contracts and commissioned services across the

Directorate. In addition, the proposals include a range of other efficiencies and savings around staffing reductions, including the deletion of budgeted vacant posts.

4 Net Revenue Charge

4.1 The following table provides a summary of the net revenue charge for the service which brings together the net managed budget and those budgets managed outside the service.

	£000s
Net Managed Budget	128,069
Managed Outside Service	33,929
Net Cost of Service	161,998
Transfers to/from earmarked reserves	- 7,600
Net Revenue Charge	154,398

5 Risk Assessment

5.1 In determining the 2014/15 budget, consideration has been given to all the risks which are managed within the directorate's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.

5.2 The key risks in the 2014/15 budget for this directorate are as follows;

- a) The number of children and young people in the city is increasing which places greater demand for services for children and families. In particular, the wider financial and economic climate can have a significant impact and requests for service/contacts have already increased by 8.2% in 2013 with a rise of 14% in the referrals for social care services. The combination of rising demand and reducing resources will place significant pressures across the system.
- b) In addition to the risks around demand and resources it should be highlighted that the statutory duties to safeguard and promote the welfare of children and young people mean that Children's Services are the only element of the Council that is the subject of an unannounced inspection regime. As a result of national concerns around child protection and safeguarding, Government has recently strengthened the inspection framework and increased its duration from two to four weeks.
- c) The implementation of the range of proposals within the Children and Families Bill will also present challenges in 2014/15 and beyond, specifically around Special Educational Needs (SEN) where the Bill will extend the SEN system from birth to 25 alongside the requirement by September 2014 that all new statutory assessments will result in an integrated Education, Health and Care Plan with extended rights and protections for young people in further education and training, in addition to offering families personal budgets.
- d) The budget proposals for 2014/15 include £26m of savings/efficiencies by March 2014. The need to deliver this significant programme of in-year savings at the same time as developing the transformational re-design proposals for 2015/16 onwards will require significant leadership and programme management capacity, at a directorate and corporate level.

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CHILDREN'S SERVICES

FINANCIAL DASHBOARD - 2014/15 FINANCIAL YEAR
MONTH 2

Overall, the month 2 forecast variation for the Children's Services Directorate is an overspend of £1.9m or 1.5% against the net managed budget of £128m. **Looked After Children** - the 2014/15 budget strategy continues to recognise the strategic obsession around reducing the need for children to be in care with further budget action plans totally some £5.8m around safely reducing placement numbers and changing the mix of placement provision. At this stage in the financial year, the forecast is that these significant budget savings will largely be achieved, but with some potential slippage. In terms of placement numbers, at 1/6/14, there were 55 children & young people in externally provided residential placements [+13 compared to the financial model] and 249 children & young people in placements with Independent Fostering Agencies [+24 compared with the financial model]. Overall, these placement numbers translate into a potential pressure of £1.2m, although work is continuing around permanency and transitional planning. The month 2 projections also recognise some emerging demand pressures unaccompanied asylum seeking children (£0.16m), special guardianship orders [£0.2m] and assisted adoptions [£0.15m]. **Staffing** - overall, at month 2 the staffing budgets are forecast to underspend by £1.2m across the general fund, grant funded and central schools budget functions. These projections recognise the continuing number of vacant posts across the Directorate and also the impact of the predominantly internal recruitment market. The forecast spend on overtime is £1m and the forecast spend on agency staffing is £4.2m. **Income** - the forecast £0.4m variation across the income budgets is due in the main to Children's Centre income in respect of nursery fees and also childcare/early education for 2-year olds which is funded via the dedicated schools grant. The projection also recognises the additional transitional implementation grant funding recently announced by Government for Special Educational Needs and Disability implementation.

Budget Management - net variations against the approved budget

	Expenditure Budget £'000	Income Budget £'000	Latest Estimate £'000	PROJECTED VARIANCES											Total (under) / overspend £'000
				Staffing £'000	Premises £'000	Supplies & Services £'000	Transport £'000	Internal Charges £'000	External Providers £'000	Transfer Payments £'000	Capital £'000	Appropriation £'000	Total Expenditure £'000	Income £'000	
Month 2	281,087	(153,351)	127,736	(805)	99	253	154	86	1,831	(122)	0	0	1,496	428	1,924
Month 3															0
Month 4															0
Month 5															0
Month 6															0
Month 7															0
Month 8															0
Month 9															0
Month 10															0
Month 11															0
Month 12															0
Outturn															0

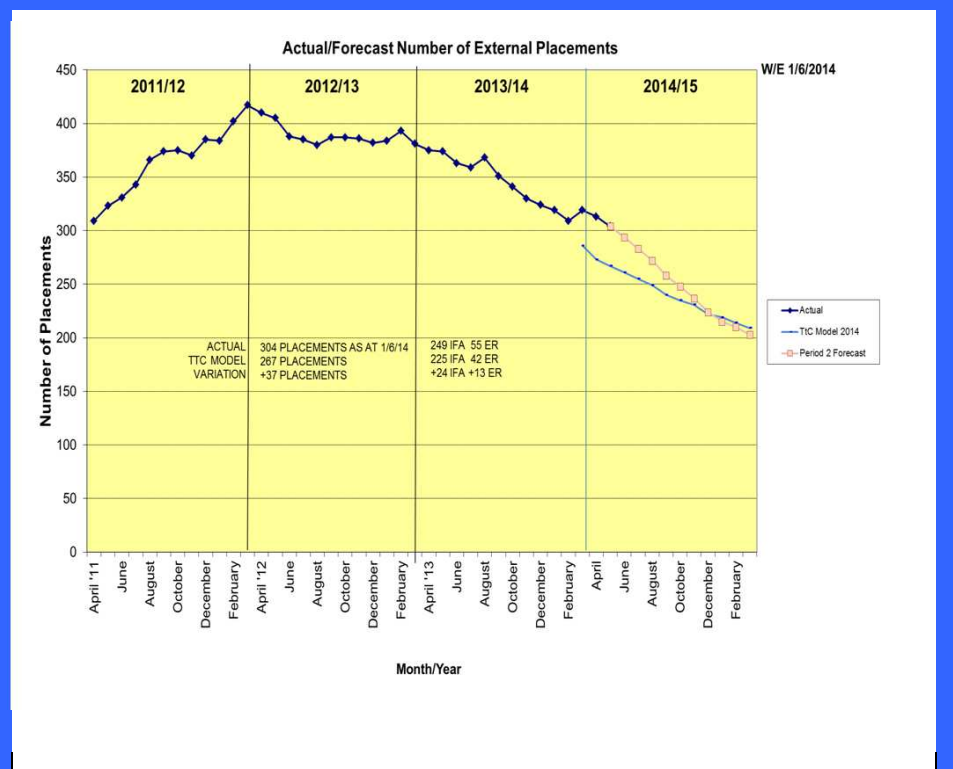
	Expenditure Budget £'000	Income Budget £'000	Latest Estimate £'000	Month 2 £'000	Month 3 £'000	Month 4 £'000	Month 5 £'000	Month 6 £'000	Month 7 £'000	Month 8 £'000	Month 9 £'000	Month 10 £'000	Month 11 £'000	Month 12 £'000	Outturn £'000
Partnership, Development & Business Support	13,920	(6,970)	6,950	(39)											
Learning, Skills & Universal Services	82,916	(65,459)	17,457	649											
Safeguarding, Targeted & Specialist Services	118,153	(24,123)	94,030	1,333											
Strategy, Performance & Commissioning	66,098	(56,799)	9,299	(19)											
Total	281,087	(153,351)	127,736	1,924	0	0	0	0	0	0	0	0	0	0	0

FTE & AGENCY NUMBERS

	Original Estimate	Latest Estimate	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Outturn
Partnership, Development & Business Support	223.0	223.0	206.1											
Vacancies			(16.9)											
Agency			2.0											
Learning, Skills & Universal Services	874.8	874.8	843.3											
Vacancies			(31.5)											
Agency			8.1											
Safeguarding, Targeted & Specialist Services	1,526.8	1,526.8	1,406.7											
Vacancies			(120.1)											
Agency			89.4											
Strategy, Performance & Commissioning	78.5	78.5	77.0											
Vacancies			(1.5)											
Agency			0.0											
Total	2,703.1	2,703.1	2,533.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Vacancies			(170.0)											
Agency			99.5											

Key Budget Action Plans

	Risk (£m)	RAG
1) Externally Provided Fostering & Residential Placements (£5.8m)	3.7	Yellow
2) Children's Centres - financial sustainability (£1.9m)	0.4	Yellow
3) Procurement savings (£0.7m)	0.2	Yellow
4) Home to School Transport - post 16 SEN (£1.3m)	1.3	Yellow
5) Business Management Review (£0.5m)	0.5	Yellow
6) Transport for children in care (£1.3m)	1.3	Yellow
7) Traded Services (£0.9m)	0.3	Yellow



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**CHILDREN'S SERVICES DIRECTORATE
FINANCIAL DASHBOARD - 2013/14 FINANCIAL YEAR
OUTTURN**

Overall - the outturn position for the Children's Services Directorate is an **underspend of £41k** against the net managed budget of £135m.

Looked After Children - the 2013/14 budget strategy recognised the strategic obsession around reducing the need for children to be in care with budget action plans totally £8m around safely reducing placement numbers [-£6m], increasing funding from partners [-£1m] and negotiating procurement savings [-£1.1m]. The outturn position is that these significant budget savings have largely been achieved, but with some slippage on the delivery of the savings. In terms of externally provided placement numbers, at the end of March 2014, there were 59 children & young people in externally provided residential placements [+3 compared with the financial model] and 260 children & young people in placements with Independent Fostering Agencies [+52 compared with the financial model]. Overall, these placement numbers translated into a budget overspend of £2.7m. The outturn position recognises the demand pressures around alternatives to care, including adoptions and special guardianship orders [£0.8m] and care leavers [£0.4m]. **Staffing** - at outturn, the overall staffing budgets underspent by £3.1m across the combined general fund, grant funded and central schools budget functions which recognised the number of vacant posts across the Directorate and also the impact of the predominantly internal recruitment market. The year-end spend on agency staffing was £6.2m and £1.1m on overtime. **Premises & Supplies & Services** - the variation recognises the release of the earmarked reserves to support the in-house residential review [£0.2m] and the relocation of the Youth Offending Service [£0.15m] in addition to forecast savings from restricting all non-essential spend. **Transport** - the 2013/14 budget strategy included anticipated savings of £2.8m [held with in the Strategy, Performance & Commissioning Service] from reviewing the way all aspects of home to school transport were provided. The outturn position reflects the Executive Board's decision to phase the implementation of the agreed changes to the home to school transport policies in addition to some continuing demand pressures which were mitigated in part through the implementation of some provision changes in the current year, including £0.6m of savings in respect of transport for Looked after Children. **Income** - the £4.3m favourable variation across the income and funding budgets reflects the previous budget adjustment in respect of the central schools budget funding. The position also recognises additional health funding received in 2013/14 of which approximately £1m is intended to be carried-forward to 2014/15 in respect of transitional funding for Child Adolescent and Mental Health [CAMHS] Services and the joint Health Innovation Programme. In addition, there was a variation in respect of nursery fee income [+£0.3m] which was mitigated by an additional £0.5m of payment by results funding in respect of the Families First (Leeds) programme.

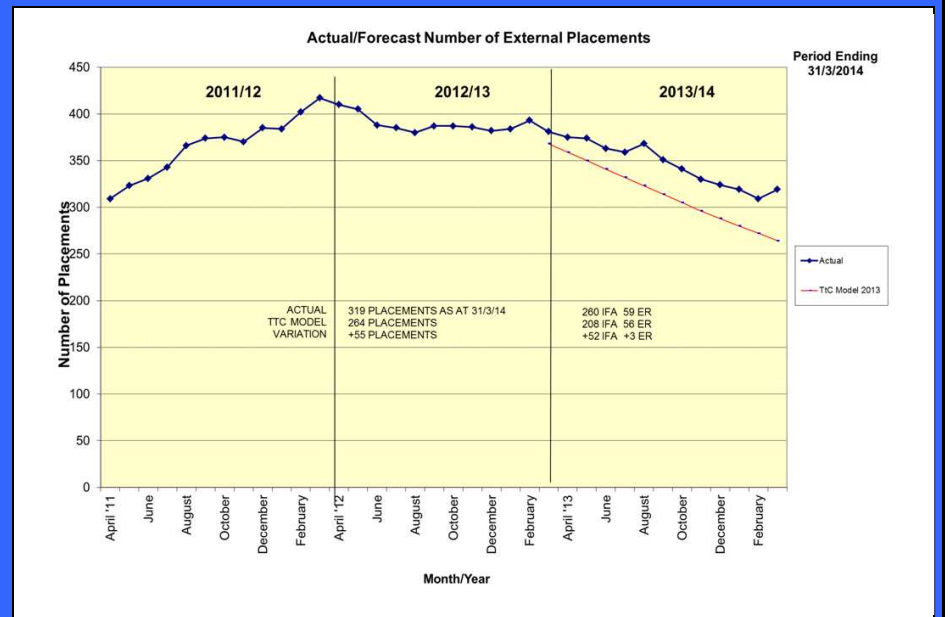
	PROJECTED VARIANCES														Total (under) / overspend £'000
	Expenditure Budget £'000	Income Budget £'000	Latest Estimate £'000	Staffing £'000	Premises £'000	Supplies & Services £'000	Transport £'000	Internal Charges £'000	External Providers £'000	Transfer Payments £'000	Capital £'000	Appropriation £'000	Total Expenditure £'000	Income £'000	
Month 2	291,594	(156,423)	135,171	(3,346)	(227)	25	48	567	904	181	0	0	(1,848)	2,998	1,150
Month 3	292,402	(157,071)	135,331	(2,184)	(235)	29	180	(142)	955	195	0	0	(1,202)	2,391	1,189
Month 4	291,339	(155,876)	135,463	(3,734)	(603)	(464)	2,192	618	1,226	(212)	0	0	(977)	2,591	1,614
Month 5	290,243	(155,508)	134,735	(3,308)	(602)	(28)	2,139	833	870	45	0	0	(51)	2,042	1,991
Month 6	290,560	(155,825)	134,735	(4,035)	(434)	51	2,443	485	717	13	0	0	(760)	2,900	2,140
Month 7	290,135	(155,400)	134,735	(2,846)	(151)	(8)	2,440	1,961	1,528	(73)	0	0	2,851	(107)	2,744
Month 8	291,194	(156,482)	134,712	(3,147)	(165)	(4)	2,441	1,811	2,420	(46)	0	0	3,310	(720)	2,590
Month 9	291,227	(156,515)	134,712	(3,301)	(170)	(93)	2,467	1,826	2,575	(12)	0	0	3,292	(2,521)	771
Month 10	289,392	(154,679)	134,713	(3,370)	(254)	(175)	2,581	1,268	3,432	50	0	0	3,532	(3,151)	381
Month 11	290,894	(156,163)	134,731	(3,559)	(306)	(212)	2,655	649	3,635	380	0	0	3,242	(2,705)	537
Month 12	290,968	(156,237)	134,731	(3,268)	(319)	(286)	2,730	620	3,696	270	0	(34)	3,409	(2,865)	544
Outturn	293,220	(158,053)	135,167	(3,103)	(487)	(646)	2,784	569	3,368	1,125	0	698	4,308	(4,349)	(41)

	Expenditure Budget £'000	Income Budget £'000	Latest Estimate £'000	Month 2 £'000	Month 3 £'000	Month 4 £'000	Month 5 £'000	Month 6 £'000	Month 7 £'000	Month 8 £'000	Month 9 £'000	Month 10 £'000	Month 11 £'000	Month 12 £'000	Outturn £'000
Partnership, Development & Business Support	17,441	(7,686)	9,755	(410)	(235)	(951)	(814)	(620)	(447)	(383)	(432)	(512)	(646)	(459)	(439)
Learning, Skills & Universal Services	78,529	(60,936)	17,593	(209)	(202)	(402)	(634)	(615)	(692)	(641)	(644)	(1,018)	(1,206)	(1,189)	(1,165)
Safeguarding, Targeted & Specialist Services	128,618	(33,141)	95,477	1,299	1,809	156	738	303	825	567	(1,220)	(1,155)	(688)	(656)	(839)
Strategy, Performance & Commissioning	68,632	(55,990)	12,642	470	(183)	2,811	2,701	3,072	3,058	3,047	3,067	3,066	3,077	2,848	2,402
Total	293,220	(157,753)	135,467	1,150	1,189	1,614	1,991	2,140	2,744	2,590	771	381	537	544	(41)

FTE & AGENCY NUMBERS		BUDGET	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Partnership, Development & Business Support	FTE	146.7	91.5	129.7	129.1	133.6	133.0	138.4	142.4	143.1	143.0	141.2	140.2
	Vacancies		(55.2)	(17.0)	(17.6)	(13.1)	(13.7)	(8.3)	(4.3)	(3.6)	(3.7)	(5.5)	(6.5)
	Agency		1.0	4.0	5.0	4.0	5.0	3.0	2.0	1.0	1.0	1.0	1.0
Learning, Skills & Universal Services	FTE	1,006.3	916.6	907.0	908.8	861.8	868.0	863.5	873.6	864.7	856.7	853.2	863.4
	Vacancies		(89.7)	(99.3)	(97.5)	(122.5)	(138.3)	(142.8)	(132.7)	(141.6)	(149.6)	(153.1)	(142.9)
	Agency		34.0	41.3	36.5	29.0	18.7	20.5	27.5	20.8	10.8	15.8	10.1
Safeguarding, Targeted & Specialist Services	FTE	1,578.3	1,400.1	1,400.0	1,398.9	1,426.2	1,430.4	1,424.5	1,419.8	1,425.9	1,442.2	1,446.8	1,448.9
	Vacancies		(178.2)	(178.3)	(179.4)	(152.1)	(147.9)	(153.8)	(158.5)	(152.4)	(136.1)	(131.5)	(129.4)
	Agency		109.0	137.7	130.6	137.9	115.8	141.9	150.0	143.1	140.0	124.7	129.2
Strategy, Performance & Commissioning	FTE	99.0	126.5	96.0	96.1	95.7	95.8	98.2	100.9	102.5	105.0	102.7	102.8
	Vacancies		27.5	(3.0)	(2.9)	(3.3)	(3.2)	(0.8)	1.9	3.5	6.0	3.7	3.8
	Agency		1.0	0.0	2.0	2.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Total		2,830.3	2,534.7	2,532.7	2,532.9	2,517.3	2,527.2	2,524.6	2,536.7	2,536.2	2,546.9	2,543.9	2,555.3
			(295.6)	(297.6)	(297.4)	(291.0)	(303.1)	(305.7)	(293.6)	(294.1)	(283.4)	(286.4)	(275.0)
			145.0	183.0	174.1	172.9	140.5	166.4	180.5	165.9	152.8	142.5	141.3

Key Budget Action Plans

No significant budget action plans remaining for the 2013/14 financial year



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Report author: Peter Storrie / Becky Lawrence
 Tel: 75740 / 43956

Report of Deputy Chief Executive / Director of Children’s Services

Report to Children and Families Scrutiny Board

Date: 24th July 2014

Subject: Performance reporting proposals for the 2014/15 scrutiny cycle

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

Summary of main issues

1. This report provides a summary of recent performance information and proposals for how performance information relating to children’s services will be shared with the Children and Families Scrutiny Board over 2014/15.

Recommendations

2. Members are recommended to:
 - Note the most recent performance information, agree if what is being proposed meets their needs and consider if they wish to undertake further scrutiny work to support improvement over the coming year in any of these areas.

1 Purpose of this report

- 1.1 This report presents to scrutiny a summary of the most recently available performance data on progress in delivering the relevant priorities in the Children and Young People's Plan and the Best Council Plan and outlines proposals for how performance will be reported in 2014/15.

2 Background information

- 2.1 This report will be delivered 6 monthly with the intention of providing a succinct but comprehensive overview of the outcomes being achieved for children and young people. These reports will:
- Summarise progress in improving outcomes for children and young people in terms of progress against the Children and Young People's Plan - included in this report.
 - Summarise progress against the Best Council Plan relevant to this committee and to the children's services directorate e.g. the Building a child-friendly city objective - future reports
 - Provide a summary overview of Ofsted inspections of children's provision in the city. – in this report
 - Provide an overview of measures relating to the safeguarding and protection of children and young people. – in this report
 - Provide additional performance focus as appropriate at the time of report. – focus is given in this report to progress against the plan for Supporting Children and Families; Strengthening Social Care. For the next report learning outcomes could be a potential focus.

Scrutiny board members are asked to consider the above proposals, and agree if this comprises an appropriate set of information to enable them to be well informed about progress.

- 2.2 The partnership commitment to improving outcomes for children and young people is led by the Children's Trust Board and through the delivery of the Leeds Children and Young People's Plan (CYPP), framed around five outcomes, 12 priorities and 17 indicators. The partnership has identified three 'obsessions' from within these indicators, which are noted above. The Health and Well-Being Strategy is also a key contributor to ensuring the best start in life, reducing the need for children to be looked after and for raising educational standards.
- 2.3 A refresh of the Best Council Plan objectives and priorities has been undertaken to reflect the progress made over the last year, the significant changes to the context in which we are working and to fully align our strategy with the recently approved 2014/15 budget. The revised plan retains the objective of: 'Building a child-friendly city: improving outcomes for children and families,' with a focus on:
- Ensuring the best start in life
 - Reducing the need for children to become looked after (obsession)

- Improving school attendance (obsession)
- Reducing the number of young people who are not in employment, education or training (NEET) (obsession)
- Raising educational standards
- Ensuring sufficiency of school places

2.4 This report includes four appendices:

- Appendix 1 – A table of indicator performance for the CYPP indicators as at the end of the most recent financial year.
- Appendix 2 – The most recent Children and Young People’s Plan dashboard that contains comparative performance nationally and for statistical neighbour authorities.
- Appendix 3 – The most recent inspections dashboard that summarises the latest inspection judgements for children’s settings (both council and non-council provision).
- Appendix 4 - Performance summary for Safeguarding Specialist and Targeted Services as at May 2014

Main issues

3. Progress against the Children and Young People’s Plan (supporting material in appendix 1 and 2)

- 3.1. At the end of the third year of the Children and Young People’s Plan, the Children’s Trust Board reviewed progress and reflected that overall progress against indicators was positive. There was a particular focus on progress against each of the obsessions and consideration of whether there is sufficient momentum, resource and partnership commitment sustaining the other priorities.
- 3.2. There were 1,339 children looked after in March 2014, 36 fewer (2.1%) than in March 2013. The trend since March 2013 reflects the safe and appropriate reduction in children looked after numbers. Since March, this trend has strengthened with numbers at 1315 at end of May and by the beginning of July just under 1300.
- 3.3. In the autumn term of 2013/14 primary attendance increased by 1.3 percentage points compared to the same term the previous year. This is a sizeable increase and is the highest autumn attendance rate ever recorded in Leeds primary schools. In the same term secondary attendance in Leeds increased by one percentage point compared to the same term the previous year and represents the best attendance ever in Leeds for the autumn term for this age group. The Leeds rate of improvement was slightly higher than the good levels of improvement seen nationally.
- 3.4. The proportion of young people whose EET/NEET status is not known reduced by around a third during 2013, and at the end of March 2014 the not known rate in Leeds was the lowest it has ever been in the city, at 3.5%. The latest national not

known position is 6.9%. Reducing the number of 'not knowns' does increase the NEET rate, as some young people with an unknown status will inevitably have been NEET, but it means that in general, our targeted IAG service, can work with these young people to support them on pathways that lead to EET, whereas young people who are 'not known' often cannot be contacted to receive support. This has though contributed to the Leeds NEET rate for November – January (used for national comparison) being higher than the previous year and the highest in the region. There are concerns on the comparability of NEET across authorities given differences in the robustness of tracking the cohort.

3.5. Other successes identified at the Children's Trust assessment of CYPP end of year performance included:

- Delivery partner partners for the Big Lottery funded Talent Match programme were appointed at the end of March and delivery started in April. Talent Match is a five year programme delivered by voluntary and community sector organisations with the aim of securing work for the hardest to reach 18-24 year olds who have been unemployed for over 12 months.
- A Best Start Programme Board is being established to focus on health, education and care, from pre-birth to age 2. The 0-11 Partnership Board is being revised to be a 0-5 Early Education and Childcare Partnership Board.
- A pilot project has been launched in partnership with Westminster City Council to close the gap in attainment for pupil premium pupils. Westminster have a proven track record in ensuring the gap in attainment for pupil premium pupils is significantly less than the gap in Leeds.
- Termly mathematics across the curriculum (MAC) and literacy networks have been established for leaders of these key whole school areas. The Leeds Learning Partnership team have developed a MAC toolkit. The Spring 2014 Literacy Leaders network covered staff CPD needs and the implications of the new curriculum for whole school literacy.
- An Apprenticeship Hub Action Plan has been implemented to increase employer and learner engagement across the city. This work includes application-writing workshops for young people and apprenticeship providers contacting NEET young people who are actively seeking work.
- The first HENRY (Health Exercise and Nutrition for the Really Young) training to private providers of childcare was delivered; ensuring they are equipped to meet the needs of vulnerable two year olds. A recent citywide audit has shown HENRY parents' groups being offered in all wedges.
- The Under 16s Alcohol Pathway at LGI A&E and the Brief Advice clinic is now up and running which will mean all young people are invited to attend the clinic and receive 1:1 support following an alcohol related attendance.
- The Parent and Child Together (PACT) programme is now operational and is running in partnership with Signpost and Family Intensive Support to work with mums and their sons, in part to reduce unnecessary criminalization of young people. Following a successful pilot looking at issues around adolescent to parent violence and domestic related breach of the peace, eight mums and

seven boys completed the programme in December 2013, with a high number of referrals made for the subsequent programme that started in March 2014.

3.6. The Children's Trust quarter 4 report highlighted the following area for partnership consideration:

- The latest data released by the DfE shows that 54% of Leeds 19 year olds in 2013 had achieved a Level 3 qualifications (the equivalent of two A levels), compared to 57% of state-educated young people nationally. Level 3 is reflective of the higher level skills that are a springboard to successful careers or university. The attainment gap for young people who were eligible for free school meals remains evident at 19.
- Overall attainment and progress at Key Stage 5 is not an area for concern in Leeds, as performance is in the first and second quartiles against all key indicators. Where young people progress to Level 3 learning in the city's post-16 settings, and crucially where they sustain engagement in this learning, they tend to do well.
- However, almost 20% of learners drop out of school sixth-forms during the course of Year 12. Some of these young people will enrol on college courses, while some will not re-engage with learning. Overall just over half of the cohort for this age group are entered for Level 3 qualifications at the end of Year 13 (compared to 62% nationally), meaning that a large group of young people in the city do not access Level 3 learning at all, or start on Level 3 courses but do not successfully make the transition from Key Stage 4 to Key Stage 5 learning. A Partnership and Progression group, a sub-group of the 11-19 (25) Learning and Support Partnership has been established that includes a focus on transition for young people after Level 1 and Level 2.5 courses.

4. Supporting Children and Families, Strengthening Social Care. (supporting data in appendix 4)

4.1. A 2014 version of our child friendly Leeds action plan, Supporting Children and Families, Strengthening Social Care, has been produced. This plan sets out how the Council intends to work with partners to further improve support for families, strengthen social work and deliver improved outcomes for children. This section highlights what difference we have made, issues going forward and planned activity.

4.2. Leeds has a clearly articulated Early Help approach. This forms a central part of safeguarding training. Leeds has protected and invested in services in this area with support for families being a focus through family group conferencing and initiatives like Families First. 543 families have met Families First Criteria in the last year bringing the total for this work to 1237. In addition to improving outcomes this is also securing investment that can be directed at evidenced based services like Multi Systemic Therapy. Children's centres inspections evidence a strong offer for families that is now complimented by the integration of health services to form Early Start Teams.

Enhancing and focusing the collective impact of our Early Help initiatives is the next step, including building on our cluster arrangements and early help assessment practice. Through the establishment by September of an Early Help Strategic Group we will focus on reducing the number of children and young people needing social care involvement. With a further focus on reducing numbers coming into care in the early years of life. Domestic violence is the cause of the largest number of requests for social care involvement. Whilst strong partnership working with the police has resulted in better management of referrals we need to reduce the underlying need. We will ensure our programmes like Families First are focused on this issue.

- 4.3. Levels of demand for children's social care services remain high. Over 6600 cases are open to children's social care. In May, 1614 contacts were received of which 884 became a referral to children's social work service.

Good partnership arrangements are in place around our initial response to child protection and safeguarding concerns. The multi-agency front door strategic group is in place to ensure the quality of Leeds Services; this includes adult services, the police, and health. Representatives from the police and health attend the weekly referral review meeting that assesses the quality of decision making. In addition they have a permanent presence with the duty and advice team working out of the corporate contact centre.

In November the new child and family assessment process was successfully introduced offering a practice led, family focused, single assessment process. 762 of these were completed in May with three quarters meeting the 45 day timescale.

A priority for improvement is the timeliness of initial child protection conferences, recorded timeliness has fallen significantly post Frameworki implementation. As a matter of urgency we are amending service and Frameworki processes.

759 children and young people were subject to a child protection plans in March 2014, 234 fewer (23.6%) than in March 2013 (2012/13 year-end). The reduction has been safely and appropriately managed by ensuring that the best alternatives to conferences are considered and used wherever appropriate. Numbers have since remained stable, 764 at the end of May. Focus, including external challenge, has been given to ensure Leeds practice is robust in terms of children returning to a plan for a second and subsequent time.

Going forward we will continue to support and invest in frontline staff and practice. With the intention of strengthening career pathways, investing in training and supporting emerging leaders. Good processes supported by Frameworki and quality support staff can mitigate administrative burdens while ensuring robust recording and good intelligence.

- 4.4 We have continued to safely and appropriately reduce the number of looked after children. Current numbers are just below 1300 the lowest levels in at least 5 years. This has been achieved by robust planning to support children to achieve permanence at the earliest opportunity. In the year 2013/14 110 children were adopted a rise of 22% over the previous year and the highest annual number seen in Leeds.

We have helped ensure children and young people have a voice through regular visits by their social worker and contact with their Independent Reviewing Officer. We are looking to strengthen this further by recommissioning our advocacy service.

Dedicated teams for looked after children are improving support with improvements in the quality and timeliness of permanence planning. We need to continue to safely reduce numbers in care especially by intervening earlier in the life of problems. The 0-5 age range being a particular focus with just over half of care starters (215) in 2013/14 being in this age range. This proportion is going down year on year but remains high.

For those in care ensuring dental checks and health assessments are up to date is important, recording especially of dental checks needs to improve. School attendance is good for looked after children. Performance with personal education plans is improving but not yet as good as we want and regular evidence of progress in learning is a priority. We have introduced a new PEP and are recommissioning the virtual head role to provide greater oversight of PEPs, including the associated use of pupil premium.

4.5 National data later in the year will show that for 2013/14 we were in touch with 88% of our 19-21 year old care leavers. Of those we were in touch with 62% were identified as of contact at their birthday as being in education employment or training and 96% as in suitable accommodation. We are continuing to improve care leaver services with more regular contact, ensuring all agencies who can support are and are looking at the co-location of services to support this.

4.6 Strengthening the voice and influence of children and young people helps them speak out, make choices and increase their control of their lives. This leads to better decisions and better care. To support this the Have a Voice Council developed a new "Care Promise" and launched it at the social work conference in December 2013. This sets out clear rights for children and expectations for services. Overall children and young people are both more involved in key processes directly relevant to them and in the broader development of the service.

Ensuring children are visited and seen is essential. In May 93% of Looked After Children had been visited in the last three months and 86% of those on a child protection plan had been visited in the last 20 days.

While there is good progress quality assurance suggests in a significant minority of cases improvement is needed in the way children are involved. Through training, leadership and supervision this is being addressed and monitored.

4.7 We continue to focus on the quality of service and of professional practice. Comprehensive auditing by the Independent Safeguarding Unit is in place. Supervision is an area for focus and for investment in training. This reflects practitioners owning service quality and improvement, supported by independent scrutiny. The latter includes the challenge and support of the Leeds LSCB and where appropriate scrutiny by national experts. Developing principle social worker roles is an example of us investing in our own expertise and leadership of practice.

5 Inspection of settings working with children and young people (Appendix 3)

- 5.1 Published Ofsted reports are monitored across the range of children's provision to understand the percentage of provision in Leeds that is good or better. The summary presented in Appendix 2 reflects that for the majority of children's provision the rate of good or outstanding provision in Leeds is similar or better than national.
- 5.2 The proportion of childminders and childcare providers operating on non-domestic premises (nurseries, playgroups and out of school clubs) judged to be good or outstanding has been steadily improving over the last 12 months and the gap to performance nationally is closing. This is in the context of a more challenging inspection framework, and reflects the high quality of local authority support to settings and the increasing engagement of private providers in the cross-sector early learning improvement agenda that is being led by the council.
- 5.3 The percentage of Leeds primary schools graded good or outstanding is above national levels, although challenges remain in supporting more secondary schools to move towards being good.
- 5.4 89% of local authority-run children's homes are currently judged to be good or outstanding. One children's home was recently judged to be adequate; this inspection report acknowledged that the home had plans in place to address the areas for improvement identified in the inspection.

6 Corporate Considerations

6.1 Consultation and Engagement

- 6.1.1 This is an information report and as such does not need to be consulted on with the public. However all performance information is available to the public.

6.2 Equality and Diversity / Cohesion and Integration

- 6.2.1 This is an information report and not a decision so due regard is not relevant. However, this report does include an update on equality issues as they relate to the various priorities.

6.3 Council policies and City Priorities

- 6.3.1 This report provides an update on progress in delivering the council and city priorities in line with the council's performance management framework.

6.4 Resources and value for money

- 6.4.1 There are no specific resource implications from this report.

6.5 Legal Implications, Access to Information and Call In

- 6.5.1 All performance information is publicly available. This report is an information update providing Scrutiny with a summary of performance for the strategic priorities within its remit and as such is not subject to call in.

6.6 Risk Management

- 6.6.1 The report cards that we are proposing to bring to Scrutiny Board twice a year include an update of the key risks and challenges for each of the priorities. This is supported by a comprehensive risk management process in the council to monitor and manage key risks.

7 Conclusions

- 7.1 This report provides a summary of performance against the strategic priorities for the council relevant to the Children and Families Scrutiny Board.

8 Recommendations

- 8.1 Members are recommended to:

- Note the most recent performance information, agree if what is being proposed meets their needs and consider if they wish to undertake further scrutiny work to support improvement over the coming year in any of these areas.

9 Background documents¹

- 7.1 Other regular sources of information about performance in relation to children's services are contained in area committee / community committee reports; the Annuals Standards report to Executive Board each February/March about education attainment; the annual reports to Executive Board of the fostering and adoption services each summer; and regular updates to Executive Board on proposals to increase school places as part of the Basic Need programme.

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

Appendix 1: Indicator performance for the CYPP indicators as at the end of the most recent financial year.

The table below shows a summary of the position for each priority, and an indication of the difference between performance reported at the end of 2013 and 2014. The cross or tick next to each direction of travel arrow indicates if a rise or fall in performance is a positive or negative trend, i.e., a downward arrow for the number of looked after children would be positive but a downward arrow for attendance would be negative.

	Indicator	Summary	Q4 2012/13	Q4 2013/14	Difference
Safe from harm	Obsession: Number of looked after children	There were 1,353 children looked after in March 2014, 24 fewer (1.8 per cent) than in March 2013. The trend since March 2013 reflects the safe and appropriate reduction in children looked after numbers. The current figure of 1,353 is the lowest number seen in Leeds since April 2010. The proportion of children entering care at birth or before the age of five remains high.	1375 85.1 per 10,000 Mar 2013	1339 82.6 per 10,000 Mar 2014 (DFE submission)	↓
	Number of children subject to Child Protection Plans	759 children and young people were subject to a child protection plan in March 2014, 234 fewer (23.6 per cent) than in March 2013 (2012/13 year-end). The reduction has been safely and appropriately managed by ensuring that the best alternatives to conferences are considered and used wherever appropriate.	983 60.9 per 10,000 Mar 2013	759 47.0 per 10,000 Mar 2014 (provisional)	↓
Do well in learning and skills for life	Obsession: Primary and secondary attendance	In the autumn term of 2013/14 primary attendance increased by 1.3 percentage points compared to the same term the previous year. This is a sizeable increase and is the highest autumn attendance rate ever recorded in Leeds primary schools. In the same term secondary attendance in Leeds increased by one percentage point compared to the same term the previous year and represents the best attendance ever in Leeds for the autumn term for this age group.	95.0% Primary	96.3% Primary	↑
			93.8% Secondary 2012-13 HT1-2	94.8% Secondary 2013-14 HT1-2	↑
	Obsession: 16-19 year olds who are NEET	The NEET rate is higher than the same period last year. This can in part be attributed to a DfE change in the methodology for calculating NEET rates, and in part to the substantial reduction in the number of young people whose status is not known, now at an all-time low of 3.5%, well below the equivalent national position of 6.9%.	6.2% Mar 2013	7.2% Mar 2014	↓β
	Foundation Stage good level of development	A new assessment framework started in 2013 and previous data is not comparable. Overall attainment at this key stage is closely in line with national performance, but the gap between the highest and lowest attaining children is large in Leeds. The DfE have announced that there will be changes to assessment at the end of the Reception year from September 2015.	63% 2011/12 academic year	51% 2012/13 academic year	N/A – new framework

	Indicator	Summary	Q4 2012/13	Q4 2013/14	Difference
Do well in learning and have the skills for life	Key Stage 2 level 4+ reading, writing and maths	Performance in Leeds schools rose against this measure, but the gap to national performance and statistical neighbour authorities has widened. Rates of progress between Key Stage 1 and 2 remain strong in Leeds. There is major reform of Key Stage 2 assessment taking place nationally, and the new floor standard will be based on progress between Reception and the end of Key Stage 2.	73% 2011/12 academic year	74% 2012/13 academic year	↑
	5+ A*-C GCSE inc English and maths	Performance increased in Leeds, but by less than the national rate of increase so the gap has widened slightly. As with the above key stages, reform of school accountability processes comes into effect over the next couple of years. Larger than national gaps in attainment for pupils eligible for free school meals persist at this key stage. A key city-wide focus in the need for further improvement in levels of pupil literacy and numeracy across the curriculum.	55.0% 2011/12 academic year	57.3% 2012/13 academic year	↑
	Level 3 qualifications at 19	The gap to national performance has narrowed slightly and Leeds is in line with statistical neighbours, but as at Key Stage 4, outcomes are much worse for young people who were eligible for free school meals at age 16, with only 28% of this group achieving a Level 3 qualification. Overall attainment and progress at Key Stage 5 is largely positive in Leeds, but a large group of young people in the city do not access Level 3 learning at all, or start courses but drop out.	52% 2011/12 academic year	54% 2012/13 academic year	↑
	16-18 year olds starting apprenticeships	Fewer young people started a new apprenticeship in the most recent data period compared to the year before, although participation in existing apprenticeships remains strong, with participation increasing for 18 year olds. The Sustained Economy and Culture Scrutiny Board has been undertaking an Inquiry into Apprenticeships during spring 2014.	2214 2011/12 Aug to Jul	1521 2012/13 Aug to Jul	↓β
Healthy lifestyles	Obesity levels at year 6	Rates of childhood obesity in the city continue to be high and fairly static for both Reception and Year 6 children. Children in deprived parts of Leeds are more likely to be obese than children in non-deprived Leeds and this has worsened in recent years. The Health Behaviours Survey is now live and will provide intelligence allowing for an improved understanding of behaviours relating to childhood obesity.	19.7% 2011/12 academic year	19.6% 2012/13 academic year	↓
	Uptake of free school meals - primary and secondary	Data for the 2013/14 financial year will be available towards the end of June. This will be the last year that primary data will be valid for comparison with earlier years, as from September 2014 there is a new legal duty on state-funded schools to offer a free school lunch to pupils in Reception, Year 1 and Year 2. Preparations are underway for the implementation of the universal infant free school meal offer.	77.6% Primary 71.1% Secondary 2011/12 financial year	73.1% Primary 71.1% Secondary 2012/13 financial year	↓β ↔

	Indicator	Summary	Q4 2012/13	Q4 2013/14	Difference
	Teenage conceptions (rate per 1000)	There has been a steady decline in teenage conception rates in Leeds since 2006, although not by the same rate as seen nationally. The two most effective interventions are good quality sex education (whether at school, in the home or in the community) and access to good quality services including contraception.	38.1 2011 calendar year	37.5 2012 calendar year	↓
	Alcohol-related hospital admissions for under-18s	This indicator was added into the Children and Young People's Plan in spring 2013. Issues with access to data remain. Children and young people's commissioned services around drugs and alcohol are in scope of a wider drug and alcohol sector review and work currently underway will continue to ensure they are well represented in the new all age service currently out to tender.	N/A – new indicator and national issues in accessing data		
Voice and influence	% of 10 to 17 year-olds committing one or more offence	The numbers of offenders has been falling steadily and has dropped by nearly 70% in the last six years. In the period January-December 2008 there were 2,484 offenders compared to the period January-December 2013 when 800 10-17 year old offenders were recorded. The single custody suite based at Stainbeck Police station is now fully embedded in to police practice with the majority of young people arrested being brought here.	1.0% 2012 calendar year	0.9% 2013 calendar year	↓
	Children and young people's influence in the community	There is no new data for this indicator, as the Growing Up In Leeds survey has ended. Instead a new "My Health My School Survey" is being rolled out this year and includes two questions from the Growing Up In Leeds survey that will measure the extent to which children and young people feel they have a say in the way the school is run and if they have made decisions (or voted) in a class or school council over the last 12 months.	52% 2011/12 academic year	50% 2012/13 academic year	↓β

Appendix 2a Children and Young People's Plan Key Indicator Dashboard - City level: May 2014

	Measure	National	Stat neighbour	Result for same period last year	Result Feb 2014	Result Mar 2014	Result Apr 2014	Result May 2014	DOT	Data last updated	Timespan covered by month result
Safe from harm	1. Number of children looked after	59/10,000 (2011/12 FY)	74/10,000 (2011/12 FY)	1370 (84.8/10,000)	1359 (84.1/10,000)	1353 (83.8/10,000)	1328 (82.2/10,000)	1316 (81.5/10,000)	▼	31/05/2014	Snapshot
	2. Number of children subject to Child Protection Plans	37.9/10,000 (2012/13 FY)	39.5/10,000 (2012/13 FY)	936 (58.0/10,000)	741 (45.9/10,000)	759 (47.0/10,000)	743 (46.0/10,000)	762 (47.2/10,000)	▲	31/05/2014	Snapshot
Do well in learning and have the skills for life	3a. Primary attendance	96.1% (HT1-2 2014 AY)	96.0% (HT1-2 2014 AY)	95.0% (HT1-2 2013 AY)			96.3% (HT1-2 2014 AY)		▲	HT1-2	AY to date
	3b. Secondary attendance	95.1% (HT1-2 2014 AY)	93.8% (HT1-2 2014 AY)	93.8% (HT1-2 2013 AY)			94.8% (HT1-2 2014 AY)		▲	HT1-2	AY to date
	3c. SILC attendance (cross-phase)	90.4% (HT1-4 2012 AY)	91.1% (HT1-4 2012 AY)	87.5% (HT1-5 2012 AY)			86.9% (HT1-5 2013 AY)		▼	HT1-5	AY to date
	4. NEET	5.4% (May 14)	6.6% (May 14)	6.7% (May 13 - 1501)	7.2% (1620)	7.2% (1645)	7.2% (1647)	7.3% (1675)	▲	31/05/2014	1 month
	5. Early Years Foundation Stage good level of development	52% (2013 AY)	48% (2013 AY)	63% (2012 AY)			51% (2013 AY)		N/A	Oct 13 SFR	AY
	6. Key Stage 2 level 4+ in reading, writing and maths	76% (2013 AY)	77% (2013 AY)	73% (2012 AY)			74% (2013 AY - 5563)		▲	Dec 13 SFR	AY
	7. 5+ A*-C GCSE inc English and maths	60.8% (2013 AY)	60.6% (2013 AY)	55.0% (2012 AY)			57.3% (2013 AY - 4482)		▲	Jan 14 SFR	AY
	8. Level 3 qualifications at 19	57.3% (2013 AY)	54.5% (2013 AY)	52% (2012 AY)			54% (2013 AY - 4710)		▲	Mar 14 SFR	AY
	9. 16-18 year olds starting apprenticeships	114,347 (Aug 12- Jul 13)	740 (Aug 12- Jul 13)	2,214 (Aug 11 - Jul 12)			1,521 (Aug 12 - Jul 13)		▼	Dec 13 SFR	Cumulative Aug - July

	Measure	National	Stat neighbour	Result for same period last year	Result Feb 2014	Result Mar 2014	Result Apr 2014	Result May 2014	DOT	Data last updated	Timespan covered by month result
	10. Disabled children and young people accessing short breaks	Local indicator	Local indicator		Indicator in the process of being redeveloped						
Healthy lifestyles	11. Obesity levels at year 6	18.9% (2013 AY)	19.4% (2013 AY)	19.7% (2011 AY)			19.6% (2013 AY)		▼	Dec 13 SFR	AY
	12. Teenage conceptions (rate per 1000)	26.0 (Sep 2012)	33.7 (Sep 2012)	35.0 (Sep 2011)			31.4 (Sep 2012)		▼	Nov-13	Quarter
	13a. Uptake of free school meals - primary	79.8% (2011 FY)	79% (Yorks & H)	77.6% (2011/12 FY)			73.1% (2012/13 FY)		▼	Oct-13	FY
	13b. Uptake of free school meals - secondary	69.3% (2011 FY)	67.4% (Yorks & H)	71.1% (2011/12 FY)			71.1% (2012/13 FY)		►	Oct-13	FY
	14. Alcohol-related hospital admissions for under-18s	Local indicator	Local indicator	69			57		▼	2012	Calendar year
Fun	15. Children who agree that they enjoy their life	Local indicator	Local indicator	80% (2012 AY)			80% (2013 AY)		►	Sep-13	AY
Voice and influence	16. 10 to 17 year-olds committing one or more offence	1.9% (2009/10)	2.3% (2009/10)	1.5% (2011/12)			1.0% (2012/13)		▼	Apr-13	FY
	17a. Children and young people's influence in school	Local indicator	Local indicator	68% (2012 AY)			69% (2013 AY)		▲	Nov-13	AY
	17b. Children and young people's influence in the community	Local indicator	Local indicator	52% (2012 AY)			50% (2013 AY)		▼	Nov-13	AY

- **Key** AY - academic year DOT - direction of travel FY - financial year HT - half term SFR - statistical first release (Dept for Education / Dept of Health data publication)
- The direction of travel arrow is set according to whether the indicator shows that outcomes are improving for children and young people, comparing the most recent period's data to the result for the same period last year. Improving outcomes are shown by a rise in the number/percentage for the following indicators: 3, 5, 6, 7, 8, 9, 10, 13, 17. Improving outcomes are shown by a fall in the number/percentage for the following indicators: 1, 2, 4, 11, 12, 14, 16
- Direction of travel arrow is not applicable for comparing Early Years Foundation Stage outcomes from 2013 with earlier years; assessment in 2013 was against a new framework
- Comparative national data for academic attainment indicators are the result for all state-maintained schools

Appendix 2b Children and Young People's Plan Key Indicator Dashboard - Cluster level: May 2014

	Children looked after ³ ^{5 6}		Child protection plans ^{3 5 6}		Primary attendance ⁴	Secondary attendance ⁴	Adjusted NEET ^{3 4 5 8}		Early Years Foundation Stage ⁴	Key Stage 2 Level 4+ in reading, writing and maths ⁴	5 A*-C GCSEs inc Eng and Maths ⁴	Level 3 quals at age 19 ^{5 7}	Obesity levels at Year 6 ⁵	Primary uptake of FSM ⁴	Secondary uptake of FSM ⁴	Alcohol-related hospital admissions for under-18s ^{5 6}	Teenage conceptions ⁵ ⁶		10-17 yr old offenders ⁵ ⁶	
Time period covered	As at 31/05/14		As at 31/05/14		HT1- ² 2014 AY	HT1- ² 2014 AY	As at 31/05/14		2013 AY	2013 AY	2013 AY	2012 AY	2013 AY	2013 FY	2013 FY	2012	06/09-06/10		01/13-12/13	
Leeds	1316		762		96.3	94.8	7.3%		51%	74%	57.3	50.0	19.9	73.1	71.1	57	44.4		0.9%	
Cluster	No.	RPTT	No.	RPTT	%	%	No.	%	%	%	%%	%	%	%	%	No.	No.	RPT	No.	RPT
ENE - Alwoodley ²	13	23.2	13	23.2	96.9	95.6	27	4.2	64	85	69	63.5	14.9	68.3	72.4	<5	24	29.3	14	5.8
ENE - C.H.E.S.S. ¹	110	145.6	49	64.8	93.5	N/A	101	10.2	31	59	N/A	42.6	20.9	72.3	X	6	48	46.4	36	12.0
ENE - EPOSS ²	7	9.7	9	12.5	97.4	94.8	14	1.9	65	87	57	59.3	13.9	62.0	59.4	<5	22	14.0	9	2.7
ENE - Inner East	183	158.9	64	55.6	95.4	93.4	197	12.6	45	64	42	39.0	22.4	76.6	75.0	<5	111	74.2	68	15.8
ENE - N.E.X.T.	21	36.9	24	42.2	96.6	95.2	31	2.7	59	77	62	69.8	19.2	61.6	74.0	<5	25	18.7	14	4.2
ENE - NETWORKS	16	20.3	<5		96.5	94.9	54	6.8	64	66	51	56.9	20.5	73.4	70.5		26	28.6	22	9.8
ENE - Seacroft Manston	111	113.0	86	87.5	95.9	92.8	155	9.9	45	73	4	40.6	22.7	72.6	69.9	6	99	54.6	64	15.3
SSE - Ardsley & Tingley	10	29.0	<5		96.6	95.9	16	2.8	57	84	69	65.0	14.3	70.0	71.8	<5	25	36.9	9	5.5
SSE - Beeston, Cottingley and Middleton	89	112.1	60	75.6	96.2	94.7	95	8.6	39	74	47	39.4	24.4	73.3	53.6	<5	83	68.3	42	13.6
SSE - Brigshaw	16	32.3	16	32.3	96.4	95.3	33	4.1	62	78	55	53.8	20.2	72.2	63.6	6	32	36.2	5	2.3
SSE - Garforth	<5		<5		96.6	96.8	18	3.0	52	75	74	61.6	16.8	68.4	69.3		22	30.5	<5	
SSE - J.E.S.S	210	206.7	90	88.6	95.7	92.7	172	12.8	35	64	36	31.0	24.4	77.5	X	5	106	71.9	68	18.4
SSE - Morley	42	49.2	29	33.9	96.3	95.3	44	3.6	54	80	64	45.5	16.0	69.4	63.8	<5	52	38.0	25	7.0
SSE - Rothwell	21	33.3	26	41.3	96.6	94.5	62	7.7	63	74	60	44.8	19.8	68.8	73.3	<5	33	30.6	13	5.0
SSE - Templenessam Halton	48	85.4	19	33.8	96.3	94.7	79	8.8	45	72	59	48.4	18.1	70.4	59.5	<5	66	65.9	23	9.4
WNW - ACES	77	153.9	28	56.0	96.4	91.3	90	12.1	37	72	30	33.2	21.2	78.5	65.8	<5	44	56.6	33	17.2

	Children looked after 3 5 6		Child protection plans 3 5 6		Primary attendance ⁴	Secondary attendance ⁴	Adjusted NEET ^{3 4 5 8}		Early Years Foundation Stage ⁴	Key Stage 2 Level 4+ in reading, writing and maths ⁴	5 A*-C GCSEs inc Eng and Maths ⁴	Level 3 quals at age 19 ^{5 7}	Obesity levels at Year 6 ⁵	Primary uptake of FSM ⁴	Secondary uptake of FSM ⁴	Alcohol-related hospital admissions for under-18s ^{5 6}	Teenage conceptions ⁵ 6		10-17 yr old offenders 5 6	
Time period covered	As at 31/05/14		As at 31/05/14		HT1- 2 2014 AY	HT1- 2 2014 AY	As at 31/05/14		2013 AY	2013 AY	2013 AY	2012 AY	2013 AY	2013 FY	2013 FY	2012	06/09-06/10		01/13-12/13	
Leeds	1316		762		96.3	94.8	7.3%		51%	74%	57.3	50.0	19.9	73.1	71.1	57	44.4		0.9%	
WNW - Aireborough	11	15.3	17	23.7	97.3	95.7	34	3.5	65	82	72	69.1	17.9	72.0	55.6	<5	28	22.5	11	3.5
WNW - Bramley	86	114.5	56	74.6	95.9	94.0	116	10.3	36	63	54	36.7	21.8	71.3	79.1	<5	98	80.1	38	12.3
WNW - ESNW	14	28.2	15	30.2	96.7	94.3	30	4.2	55	77	51	57.1	19.7	71.9	67.5	<5	26	29.4	12	5.6
WNW - Farnley	17	45.2	17	45.2	95.7	95.4	62	11.0	53	78	73	39.1	20.8	70.9	76.9		35	52.0	16	10.7
WNW - Horsforth	16	42.7	11	29.3	97.4	95.8	18	3.4	54	85	80	67.9	13.4	71.8	X		19	33.0	8	5.2
WNW - Inner NW Hub	48	74.2	50	77.3	96.5	95.7	68	7.7	62	76	57	57.6	22.0	75.7	64.9	<5	42	38.1	33	12.8
WNW - OPEN XS	58	184.4	37	117.6	95.3	92.3	50	12.9	54	63	17	41.7	32.2	79.6	85.1		20	44.3	18	17.7
WNW - Otley/Pool/Bramhope	5	12.1	13	31.4	97.1	95.8	15	2.5	65	84	63	64.8	16.5	77.8	X		13	16.0	11	5.7
WNW - Pudsey	36	37.0	21	21.6	96.3	94.0	68	4.8	56	79	52	52.2	18.4	66.6	X	<5	46	29.9	26	6.4

Key: AY - academic year FSM - free school meals FY - financial year RPT - rate per thousand RPTT - rate per ten thousand X = Data unavailable
Notes:

1 - C.H.E.S.S. cluster does not include any secondary schools.

2 - On 1 April 2013 Wigton Moor Primary moved from EPOSS to Alwoodley. As some data-sets pre-date this boundary change, data for some indicators is only available by the previous boundaries. This will be updated over time.

3 - Data by cluster for these indicators does not add up to the Leeds total, due to some children's records having a missing postcode, or an out of authority postcode. For NEET data, the city-wide total also includes a proportion of young people whose status has expired. For children looked after the postcode used is where the child lived at the point of becoming looked after, not placement postcode.

4 - Data for these indicators is by schools within the cluster, not by pupils living in the cluster area.

5 - Data for these indicators is by children and young people living in the cluster area, not attending schools in the cluster

6 - Data suppressed for instances of fewer than 5.

7 - Data based on where the young person lived when they were in Year 11, regardless of where they actually gained the Level 3 qualification.

8 - Young people's records with an unknown address that were previously coded to JESS cluster (as they are given the default postcode for the igen centre) have now been removed from the NEET count for this cluster from October 2013 onwards.

Appendix 3: Children's services inspections dashboard - May 2014

Percentage of children's providers judged good or outstanding

>80%

65-79%

50-64%

<50%

Setting	National comparison	2012/13 FY	2013/14 FY	May-13	Feb-14	Mar-14	Apr-14	May-14	Number inadequate ₃	Number inspected	RAG	DOT ₄	Last inspection date
Childminder	76%	61%	73%	69%	72%	73%	73%	75%	7	834	LG	▲	31/05/2014
Childcare - domestic	77%	100%	80%	100%	80%	80%	80%	80%	0	5	DG	▶	20/11/2013
Childcare - non-domestic	82%	63%	79%	77%	78%	79%	80%	80%	11	312	DG	▶	31/05/2014
Children's centre	67%	77%	75%	81%	79%	75%	75%	75%	1	40	LG	▶	26/03/2014
Primary school	80%	67%	80%	83%	80%	80%	81%	81%	4	218	DG	▶	05/06/2014
Secondary school	70%	63%	56%	61%	56%	56%	56%	58%	5	36	A	▲	04/06/2014
Through schools	-	-	100%	-	100%	100%	100%	100%	0	2	DG	▶	12/02/2014
General FE and tertiary	75%	40%	50%	50%	50%	50%	50%	50%	0	4	A	▶	28/01/2013
Sixth form college	79%	100%	100%	100%	100%	100%	100%	100%	0	1	DG	▶	16/04/2008
Maintained special	88% (all special)	83%	83%	83%	83%	83%	83%	83%	1	6	DG	▶	16/10/2012
Non-LA and independent special		100%	100%	100%	100%	100%	100%	100%	0	1	DG	▶	29/02/2012
Pupil referral unit	81%	67%	100%	67%	100%	100%	100%	100%	0	3	DG	▶	11/06/2013
Residential special school	90%	100%	100%	100%	100%	100%	100%	100%	0	1	DG	▶	10/03/2014
LA fostering agency	100%	100%	100%	100%	100%	100%	100%	100%	0	1	DG	▶	11/06/2010
LA adoption agency	70%	100%	100%	100%	100%	100%	100%	100%	0	1	DG	▶	07/12/2010
P&V fostering and adoption	76%	33%	60%	67%	60%	60%	60%	60%	2	5	A	▶	12/12/2013
LA children's home	71%	58%	100%	45%	100%	100%	100%	89%	0	9	DG	▼	07/05/2014
P&V children's home	68%	67%	67%	67%	67%	67%	67%	67%	1	6	LG	▶	17/06/2013

Key DOT - direction of travel FY - financial year LA - local authority P&V - private and voluntary RAG - red amber green traffic light

Background

This dashboard was originally developed based on the 'Ofsted Performance Profile.' This was an Ofsted tool that informed the annual assessment of children's services process.. We have maintained the Ofsted categories from the performance profile, as well as the traffic light ratings, but we have added a column for national comparative data, where this is available.

The following notes provide guidance on the categories included in the dashboard, as well as links to the Ofsted inspection frameworks. Ofsted statistical releases can be found at: <http://www.ofsted.gov.uk/inspection-reports/statistics>

Footnotes

1. Results are cumulative, i.e., the percentage of all settings that have an inspection judgement, not settings inspected within the month.
2. Results are deemed to be confirmed when an inspection report is published on the Ofsted website, and are included in the dashboard at this point.
3. Direction of travel is based on previous month's data, or the most recent inspection if not in the last month.
4. The difference between childminding and childcare on domestic premises is the number of people involved. If four or more people look after children at any time, they are providing childcare on domestic premises, not childminding.
5. Some children's centres will also be inspected under the requirements of the Early Years Register and the Childcare Register, if they provide childcare as well as services. This means that in the dashboard, children's centres can be counted twice

Appendix 4

June Safeguarding Specialist and Targeted Services Monthly Practice Improvement Report

Incorporating children in need, children subject to a child protection plan and children looked after

(The information provided in this report uses data up to and including the end of May 2014 – note that this means there are slight differences to the end of March data that appears in the main report)

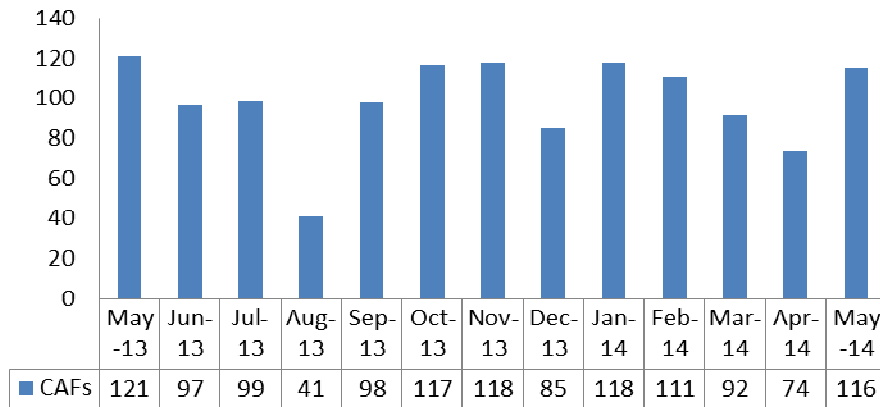
Performance summary for May: Child in Need (April figures in brackets)

How much did we do?	How well did we do it?
<ul style="list-style-type: none"> • 889 (533) children were newly registered at children’s centres this month. • 116 (74) Early Help Assessments (CAFs) were initiated. • 1614 (1517) contacts were received, of which 886 (843) became referrals to the Children’s Social Work Service. • 225 (233) referrals this month were re-referrals within the previous 12 months; This is 25.4% (27.6%) of all referrals this month. • 795 (775) Child and Family Assessments were completed. • 6627 (6718) cases were open to Children’s Social Work Services at the end of May, of those 847 (794) had no ethnicity recorded. 	<ul style="list-style-type: none"> • 58.0% (58.3%) of referrals of CiN lead to child and family assessment (year to date from December). • 24.1% (24.0%) of referrals within a 12-month period (rolling 12 months) were re-referrals. • 77% (76.3%) Child and Family Assessments undertaken in the month were carried out within 45 working days. The year-to-date from December performance is 77%. • 91.2 (82.3) days is the average time taken to complete Child and Family Assessments that took longer than 45 working days.
What difference did we make and where do we want to improve	
<ul style="list-style-type: none"> • Improvements in partnership working and processes have reduced contacts to the duty and advice team over previous months while referral levels are stable. • Referrals to children’s social work services are renewed by a multi-agency group through the weekly referral meeting to ensure quality of decision making. • We want to increase the number of children who have Early Help Assessments (CAF). 	

- There is weekly monitoring of caseloads by team, responses to high caseloads and regular monitoring of case throughput by team.

Performance trends: Children in Need

**Early Help Assessments (CAFs)
Initiated**



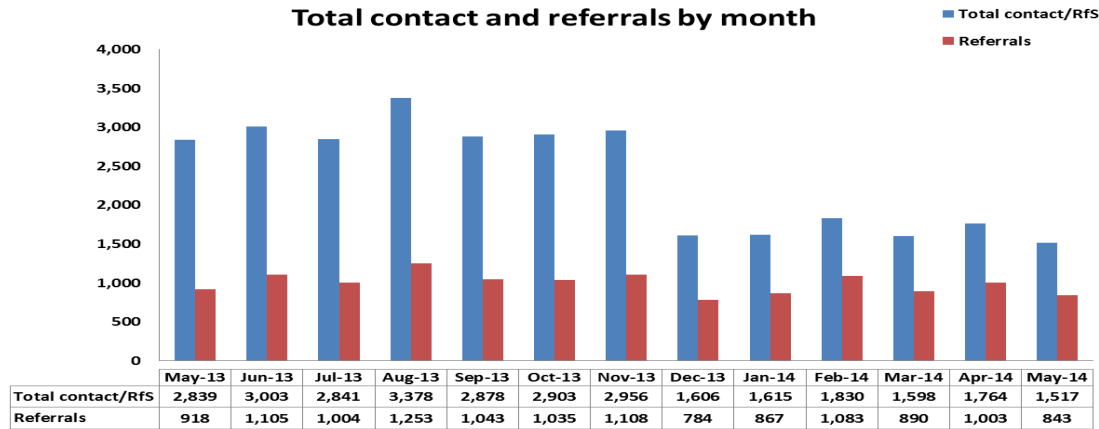
Commentary

This graph shows the number of Early Help Assessments (previously CAFs) initiated each month.

The data shows low points which correspond to the school holidays no EHAs lead by education are initiated in the school holidays.

The recording of Early Help Assessments and cases is being integrated into Frameworki. This aid working between early help and social work teams.

Total contact and referrals by month

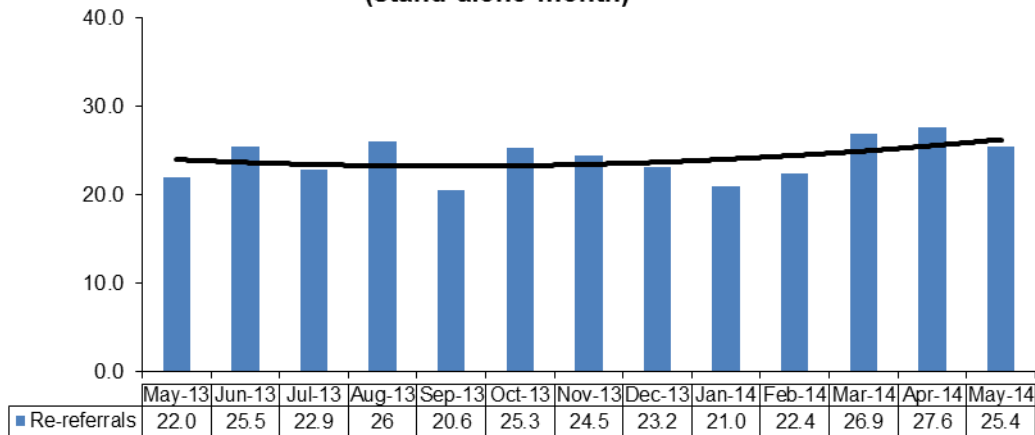


Commentary

This graph shows total contacts received by the Children’s Duty and Advice Team and the number of referrals accepted by the Children’s Social Work Service.

Revisions to partnership processes and working accompanying the implementation of Frameworki reduced contacts to the duty and advice team over previous months while referral levels are stable.

% of referrals that are a re-referral within a 12-month period (stand alone month)



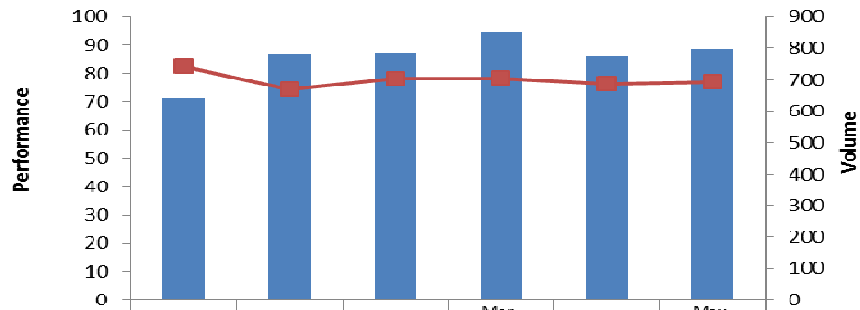
Commentary

This graph shows the percentage of referrals received in a month that are a re-referral of one within a 12 month period.

Commentary

This graph shows the percentage of child and

Percentage of Child and Family Assessments completed within 45 Working Days



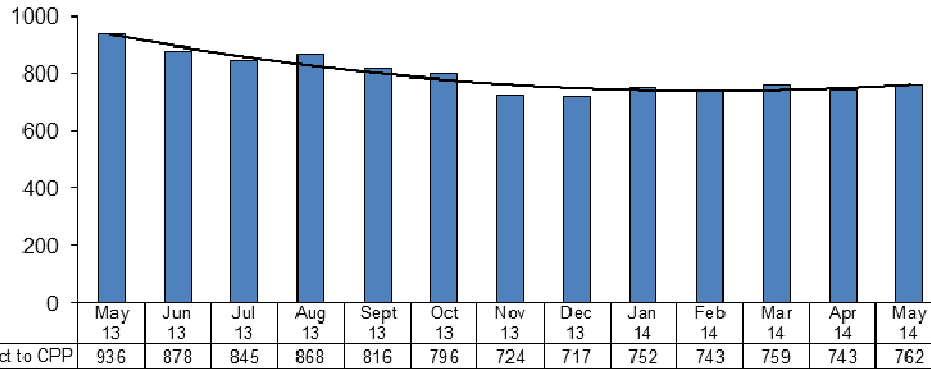
	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14
Total Completed	643	783	784	853	775	795
Completed within 45 days	82.7	74.3	78.1	78.3	76.3	77.0

family assessments completed within 45 working days, each month.

Performance summary for May: Child Protection (April figures in brackets)

How much did we do?	How well did we do it?
<ul style="list-style-type: none"> • 762 (743) children and young people (CYP) subject to a child protection plan (CPP) • 565 (507) Strategy Discussions were held • 139 (127) Section 47 enquiries were completed • 121 (96) CYP had an Initial Child Protection Conference (ICPC) • 109 (186) CYP had a child protection review • 571 (582) CYP received a visit in last 20 working days, as of last day of the month 	<ul style="list-style-type: none"> • 100% (99.3%) of CYP subject to CPP were allocated to a qualified social worker. • 16 (18) CYP are subject to a CPP for more than two years • 21.1% (21.3%) of CYP becoming subject to a CPP in the last 12 months were for a second or subsequent time • 30.6% (19.8%) of Initial Child Protection Conferences were held within statutory timescales • 84.4% of child protection reviews were held within statutory timescales • 86.4% (86.9%) of CYP subject to a child protection plan, who were eligible, received a statutory visit within 20 working days, as of last day of month
<p>What difference did we make and where do we want to improve</p>	
<ul style="list-style-type: none"> • Child protection charring service is now fully staffed this is supporting greater consistency in decision making • Performance on the timeliness of initial child protection conferences is concerning and being actively addressed. This has fallen since implementation of Frameworki and processes issues have been identified. New processes are being implemented and performance is being monitored by Deputy Director on a weekly basis. • Independent review by Dr Mark Peel of our child protection plans and re-registrations concluded that decision making in Leeds was appropriate and robust 	

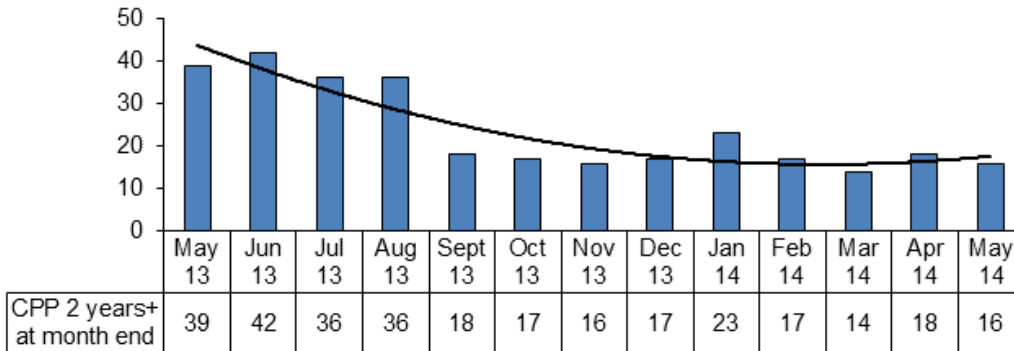
CYP on CP Plans



Commentary

The graph shows the number of children subject to CPPs at the month end. Numbers have remained consistent over the last five months.

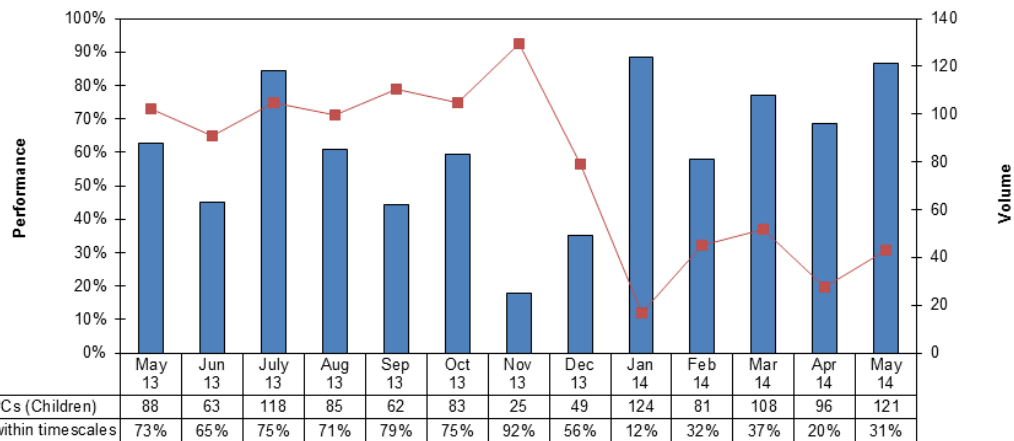
CYP on CP Plans for More than Two Years



Commentary

This graph shows the number of children on a CPP for 2 years or more, at the month end.

Initial Child Protection Conferences Monthly Volume and Percentage within Statutory Timescales

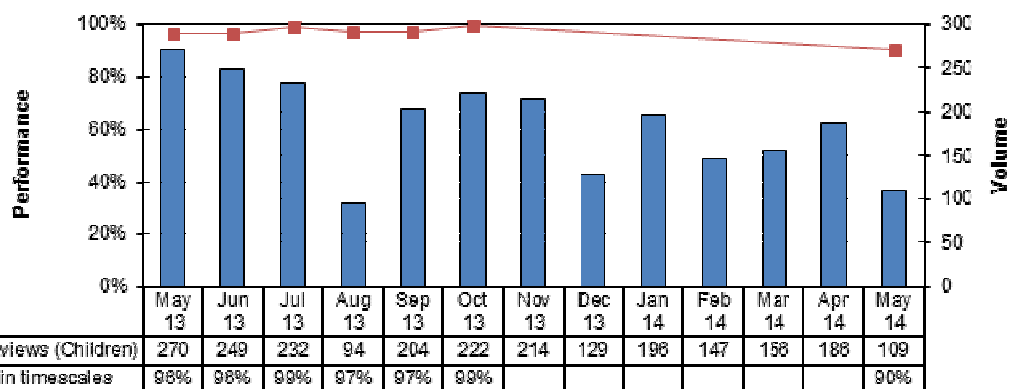


Commentary

The graph shows the number of children for whom ICPCs were held, together with the percentage held within 15 working days of the strategy discussion meeting.

The timeliness of ICPCs has increased this month and there is a clear focus to ensure improvement is ongoing and sustained in coming months.

Child Protection Reviews Monthly Volume and Percentage within Statutory Timescales

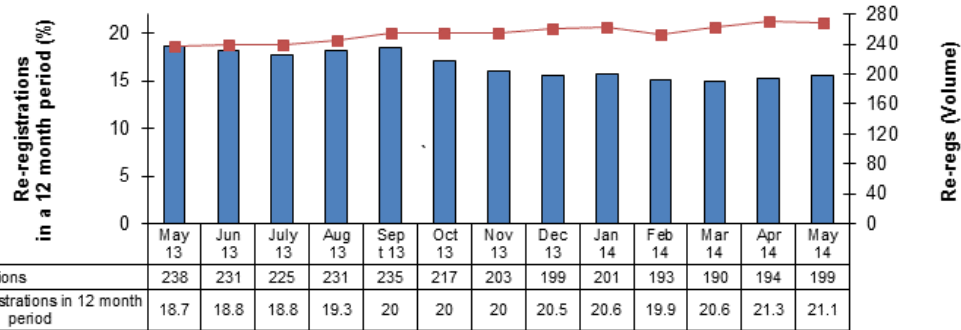


Commentary

The graph shows the number of children for whom Child Protection Reviews were completed in month, together with the percentage held within statutory timescales.

There were no data available about timescales between November and April following implementation of Frameworki. However we are confident as evidenced by monitoring from the Integrated Safeguarding Unit that performance was being maintained during this period.

Child Protection Plan Re-registrations



Commentary

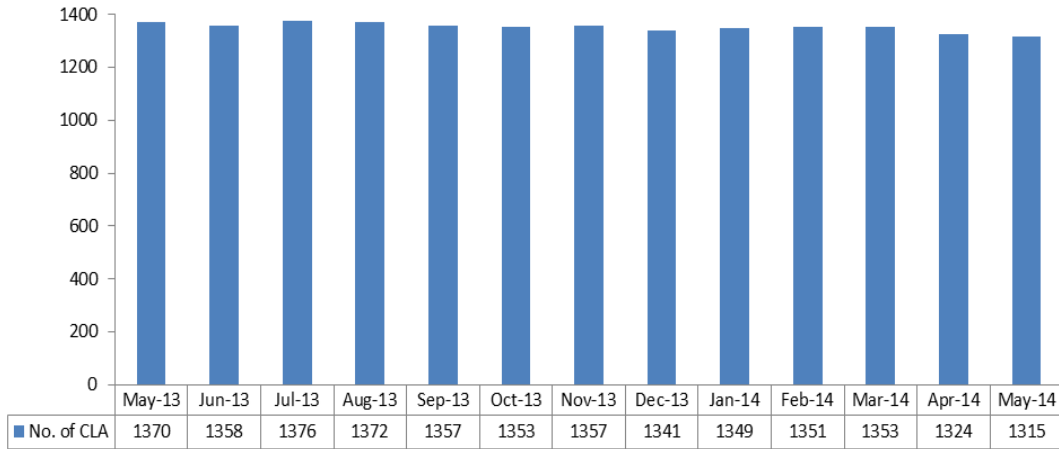
This bar graph shows, of those children becoming CPP in the last 12 months, how many children are re-registrations.

Dr Mark Peel has reviewed our processes around re-registrations and reported his findings to the LSCB. He concluded that decision making in Leeds was appropriate and robust.

Performance summary for May: Children Looked After (April figures in brackets)

How much did we do?	How well did we do it?
<ul style="list-style-type: none"> • 1315 (1324) CYP were children looked after • 298 (246) children looked after had a looked after child review • Children entering care 36 • Children leaving care 45 	<ul style="list-style-type: none"> • 99.5% (99.6%) of children looked after were allocated to a qualified social worker (QSW). Of the 6 cases without a QSW, 2 have since been allocated to a QSW, with the other 4 there are legitimate reasons why they are being held by in one case a team manager and the other senior staff. • 90.7% (90.5%) of children looked after, who have been in care for at least a 12-month continuous period, have up to date HNA recording. • 60.4% (60.3%) of children looked after, who have been in care for at least a 12-month continuous period, have an up-to-date dental checks • 95% (80.5%) of all child looked after reviews held in month were within statutory timescales • 66.7% (85%) of initial child looked after reviews held in month were within statutory timescales • 39 (42) children looked after have experienced three or more placements in the last 12 months • 90% (70%) of CYP who were adopted were placed for adoption within 12 months of the decision that they should be placed for adoption • 93% of children looked after who had been in care for 3 months or more, have had a visit in the last 3 months. • 73% of school aged children looked after had an up to date personal education plan
<p>What difference did we make and where do we want to improve</p>	
<ul style="list-style-type: none"> • We have continued to safely and appropriately reduce the number of looked after children. This has been achieved by robust planning to support children to achieve permanence at the earliest opportunity. • We have supported more young people into secure and stable placements. • We have helped ensure children and young people have a voice through regular visits by their social worker and contact with their Independent Reviewing Officer. We are looking to strengthen this further by recommissioning our advocacy service. • Performance with personal education plans is improving but not yet as good as we want. We have introduced a new PEP and are recommissioning the virtual head role to provide greater oversight of PEPs, including the associated use of pupil premium. • Ensure accurate recording and improvement in the proportion of children looked after with up to date dental checks. 	

Mainstream children looked after (non S20 STBs) 13 Month Trend

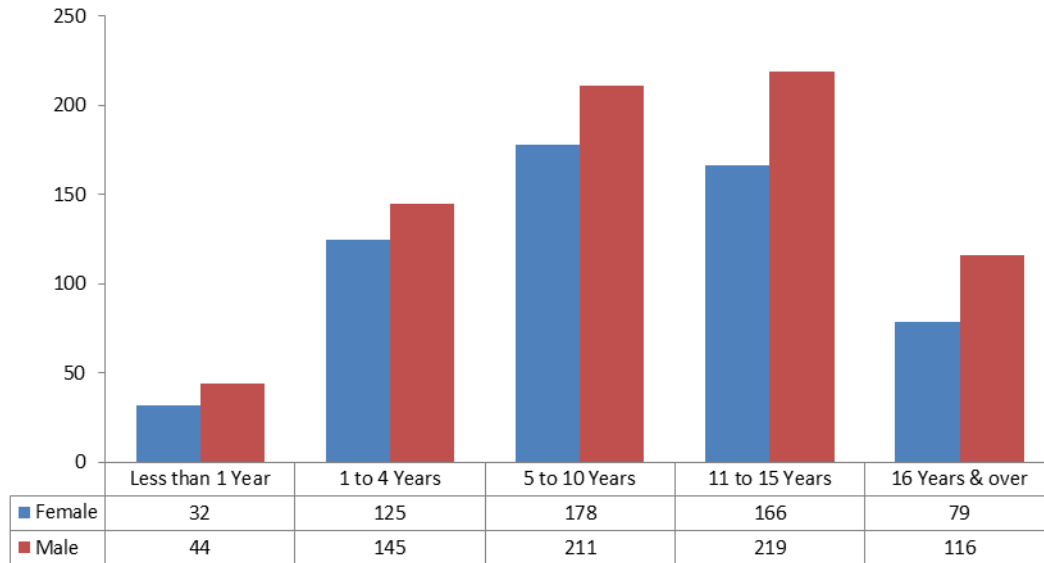


Commentary

This graph demonstrates the current trend in the mainstream looked after numbers (excluding any looked after children receiving only S20 short term breaks).

The number of looked after children has continued decreasing and is at its lowest point since at least 2009.

Mainstream children looked after at End May 14 by Age and Gender

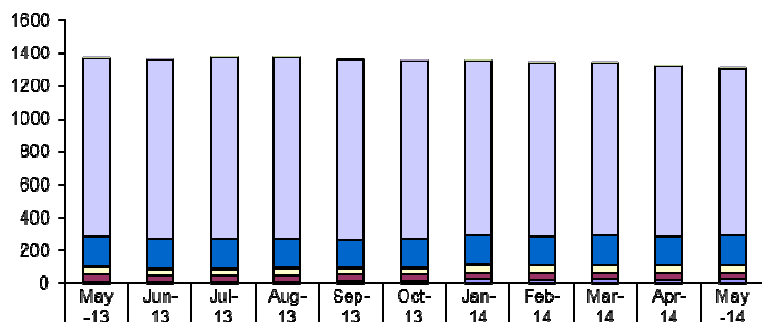


Commentary

The current looked after children population still has a prevalence of boys within the cohort, particularly in the 11 to 15 years category.

In terms of age across both genders, 5 to 10 year olds are the largest group in the CLA cohort, followed closely by 11 to 15 year olds.

Ethnicity changes in children looked after cohort over 13 months



	May -13	Jun-13	Jul-13	Aug-13	Sep-13	Oct-13	Jan-14	Feb-14	Mar-14	Apr-14	May -14
Unspecified	1	1				1		5	8	0	1
Information Not Yet Obtained	2	1	2	1		3	3	4	4	8	6
White	1082	1086	1106	1101	1091	1080	1060	1055	1050	1032	1014
Mixed	183	177	175	173	167	169	176	176	176	173	179
Middle Eastern	2	2	2	2	2	2			0	0	0
Chinese or Other	1	1	1	1	1	1			0	0	0
Chinese	3	2	2	2	2	2	2	2	2	2	2
Black or Black British	46	42	43	44	45	45	54	51	52	51	51
Asian or Asian British	45	41	40	40	40	40	38	36	37	37	37
Any Other Ethnic Group	5	5	5	8	9	10	23	22	24	21	25

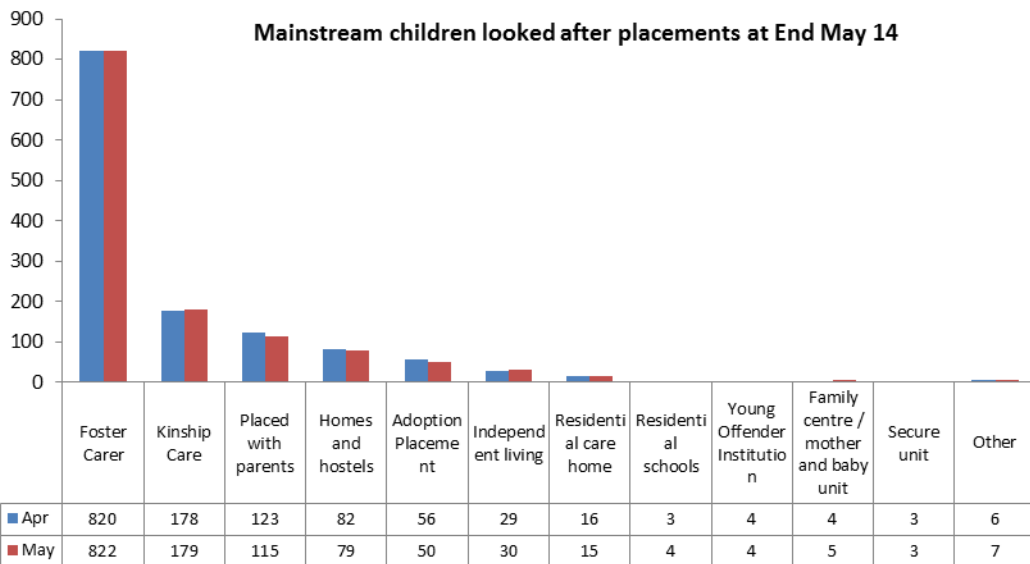
Commentary

This graph shows the ethnic breakdown of the children looked after population over a 13 month period.

November and December are not included due to the need to manually align ethnicity codes.

This is relatively stable throughout the period.

Mainstream children looked after placements at End May 14



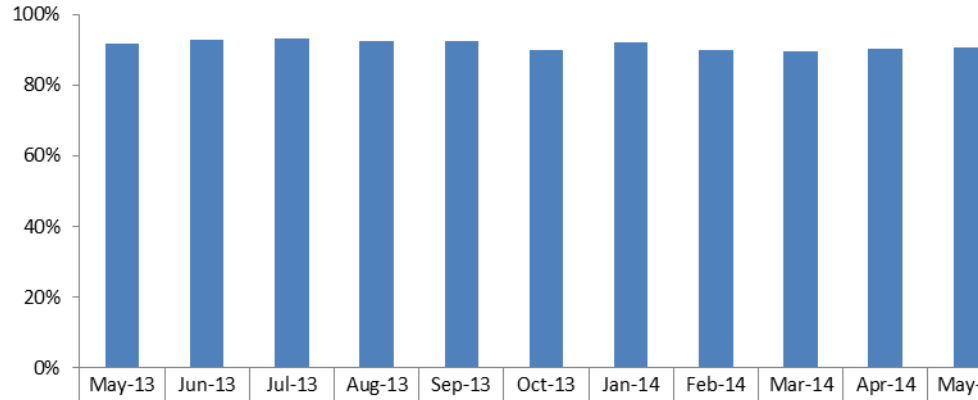
	Apr	May	Apr	May	Apr	May	Apr	May	Apr	May	Apr	May	Apr	May	Apr	May	Apr	May	Apr	May	Apr	May													
Foster Carer	820	822	Kinship Care	178	179	Placed with parents	123	115	Homes and hostels	82	79	Adoption Placement	56	50	Independent living	29	30	Residential care home	16	15	Residential schools	3	4	Young Offender Institution	4	4	Family centre / mother and baby unit	4	5	Secure unit	3	3	Other	6	7

Commentary

This graph shows the current distribution of placements compared to the position reported last month.

This does not currently include a breakdown between in-house fostering and independent fostering (IFA). This will be included in a future development. Progress so far shows that approximately 232 (out of the 822 children) are in IFA placements.

Percentage of Children looked after with up to date HNA



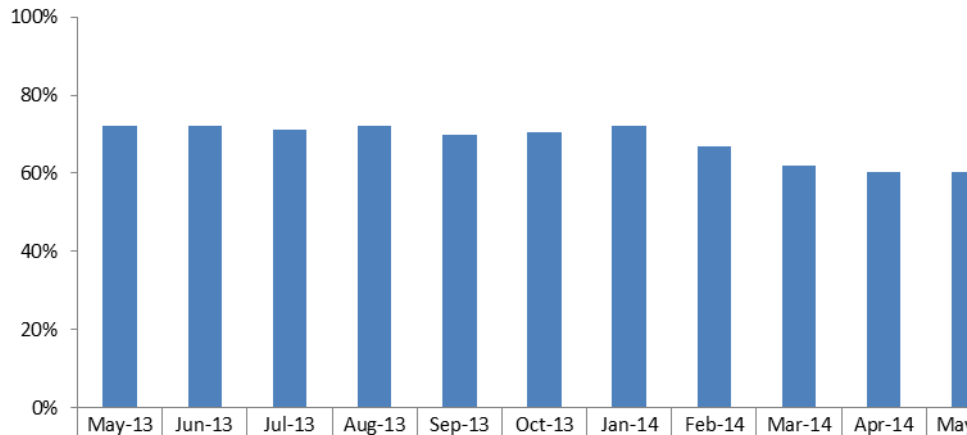
% CLA - HNA	91.6%	92.7%	93.2%	92.5%	92.5%	90.0%	92.2%	90.0%	89.5%	90.5%	90.7%
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Commentary

This graph shows the percentage of children looked after who have an up to date Health Needs Assessment.

The last 4 months show health needs assessments remaining fairly constant at around 90%.

Percentage of Children looked after with up to date Dental checks



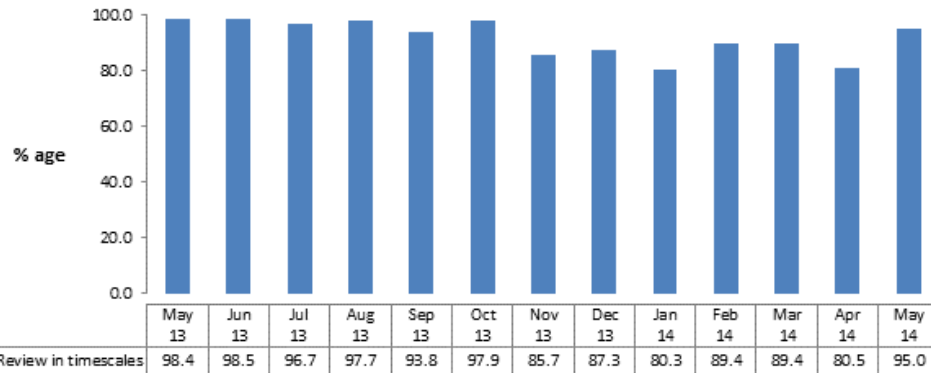
% CLA - dental checks	72.3%	72.2%	71.3%	72.0%	70.0%	70.5%	72.0%	67.0%	61.8%	60.3%	60.3%
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Commentary

This graph shows the percentage of looked after children who have an up to date dental check.

The pattern over the last 12 months shows a decline in the percentage of dental checks that are up to date.

Percentage of child looked after reviews held within statutory timescales in month

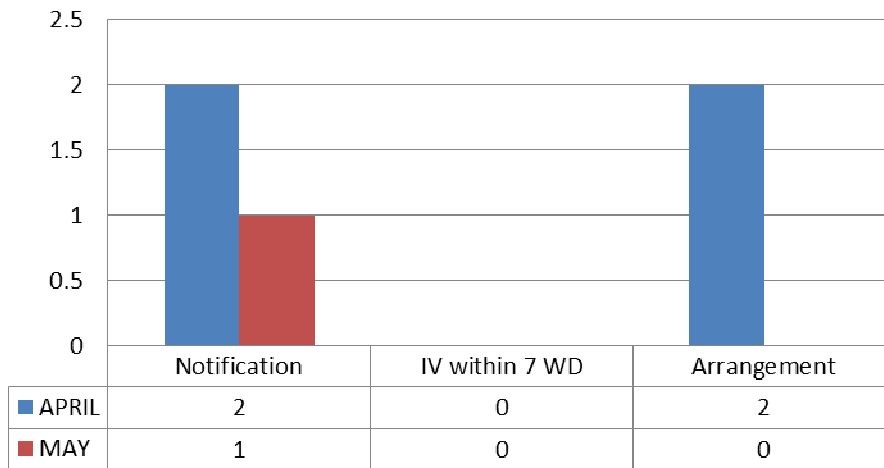


Commentary

This graph shows the percentage of looked after children with a review held within statutory timescales.

The percentage of reviews held within timescales rose in May. Data quality processes are back in place which should help maintain this improved performance.

Private Fostering



Commentary

A private fostering arrangement (PFA) is where a child or young person under the age of 16 (or under 18 if disabled) is cared for, for 28 days or more, by someone who is not their parent or 'close relative' (step-parent, grandparent, brother, sister, uncle or aunt, whether full blood, half blood or by marriage).

When the LA is notified of a PFA we have 7 days to visit the young person and their placement. This graph shows the number notifications, the number of initial visits carried out on time and the number of actual arrangements during the last 2 months.

The annual private fostering return for 2013/14 identified:

- Received notifications = 52
- Initial visit within timescales =12
- Became PF arrangements = 47

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Report of the Head of Scrutiny and Member Development

Report to Scrutiny Board (Children and Families)

Date: 24th July 2014

Subject: Recommendation Tracking – Private Fostering

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

Summary of main issues

1. This report sets out the progress made in responding to the recommendations arising from the previous Scrutiny review of Private Fostering published on the 17th of January 2013.

2. The Scrutiny recommendation tracking system allows the Scrutiny Board to monitor progress and identify completed recommendations; those progressing to plan; and those where there is either an obstacle or progress is not adequate. The Board will then be able to take further action as appropriate.

Recommendations

3. Members are asked to:
 - Agree those recommendations which no longer require monitoring;
 - Identify any recommendations where progress is unsatisfactory and determine the action the Board wishes to take as a result.
 - Note the recommendations where satisfactory progress is being made.
 - Consider overall progress against the desired outcomes identified by the Board.

1 Purpose of this report

- 1.1 This report sets out the progress made in responding to the recommendations arising from the previous Scrutiny review of Private Fostering.

2 Background information

- 2.1 It was agreed in June 2012 that the Childrens and Families Scrutiny Board would conduct an inquiry which would look at Private Fostering arrangements.
- 2.2 At its meeting in January 2013, the Scrutiny Board agreed a report summarising its observations, conclusions and recommendations. A number of desired outcomes were highlighted when the Scrutiny Board made its recommendation these are:
- That raising standards in providing support for Children and their Carers subject to a Private Fostering Arrangement remains a priority and that service delivery improvements are monitored.
 - That every organisation in Leeds that has regular contact with children, their families and Carers are aware of their statutory responsibilities, are in a position to identify if a private foster care arrangement is in place or likely to arise and are fully aware of the referral routes and key contacts so that cases can be reported.
 - That children in Leeds are aware of Private Fostering and how they can seek help and support should they need it.
 - To raise awareness of Private Fostering arrangements with faith and community groups.
- 2.3 The Board received the Director of Childrens Services and LSCB responses to the recommendations made by the Scrutiny Board at the March 2013 meeting and an update on progress was provided at the July 2013 meeting.
- 2.4 The Scrutiny recommendation tracking system allows the Board to monitor progress and identify completed recommendations; those progressing to plan; and those where there is either an obstacle or progress is not adequate. The Board will then be able to take further action as appropriate.

3 Main issues

- 3.1 A standard set of criteria has been produced to enable the Board to assess progress. These are presented in the form of a flow chart at Appendix 1. The questions in the flow chart should help to decide whether a recommendation has been completed, and if not whether further action is required.
- 3.2 To assist Members with this task the Principal Scrutiny Adviser, in liaison with the Chair, has given a draft status for each recommendation. The Board is asked to confirm whether these assessments are appropriate and to change them where they are not. Details of progress against each recommendation are set out within the table at Appendix 2.

4 Corporate Considerations

4.1 Consultation and Engagement

- 4.1.1 Where internal or external consultation processes have been undertaken with regard to responding to the Scrutiny Board's recommendations, details of any such consultation will be referenced against the relevant recommendation within the table at Appendix 2.
- 4.1.2 The Executive Board Member for Children's Services has been consulted on the response to the recommendations.

4.2 Equality and Diversity/Cohesion and Integration

- 4.2.1 Where consideration has been given to the impact on equality areas, as defined in the Council's Equality and Diversity Scheme, this will be referenced against the relevant recommendation within the table at Appendix 2.

4.3 Council Policies and City Priorities

- 4.3.1 This section is not relevant to this report.

4.4 Resources and Value for Money

- 4.4.1 Details of any significant resource and financial implications linked to the Scrutiny recommendations will be referenced against the relevant recommendation within the table at Appendix 2.

4.5 Legal Implications, Access to Information and Call In

- 4.5.1 This report does not contain any exempt or confidential information.

4.6 Risk Management

- 4.6.1 This section is not relevant to this report.

5 Conclusions

- 5.1 There have been continued improvements this year against the outcomes identified in para 2.2. Private fostering is seen as a priority area, particularly in relation to increasing notifications so that more children in such arrangements are safeguarded and are provided with the required visiting and support from Social Care. Notifications continue to rise as do the number of private fostering arrangements that are known to Children's Social Care. Monitoring such arrangements has been improved with additional reporting capacity now built into the new electronic record system, Frameworki. Young people are being encouraged to participate in improving communication activities geared towards informing children and young people about private fostering and community groups have received information about private fostering. These groups will continue to be targeted to ensure information is circulated to a wide cross section of faith and community groups and to those who work with such families. The Kinship Care team provide the steer on private fostering for the department and there are 2 workers who take a lead on raising awareness on private fostering. Privately fostered children have the support of a social worker in line with regulations and support is offered to private foster carers when needed by the Kinship Care team.
- 5.2 The Scrutiny recommendation tracking system allows the Board to monitor progress and identify completed recommendations. Progress in responding to those

recommendations arising from the Scrutiny review of External Placements is detailed within the table at Appendix 2 for Members' consideration.

6 Recommendations

6.1 Members are asked to:

- Agree those recommendations which no longer require monitoring;
- Identify any recommendations where progress is unsatisfactory and determine the action the Board wishes to take as a result.
- Note the recommendations where satisfactory progress is being made.
- Consider overall progress against the desired outcomes identified by the Board.

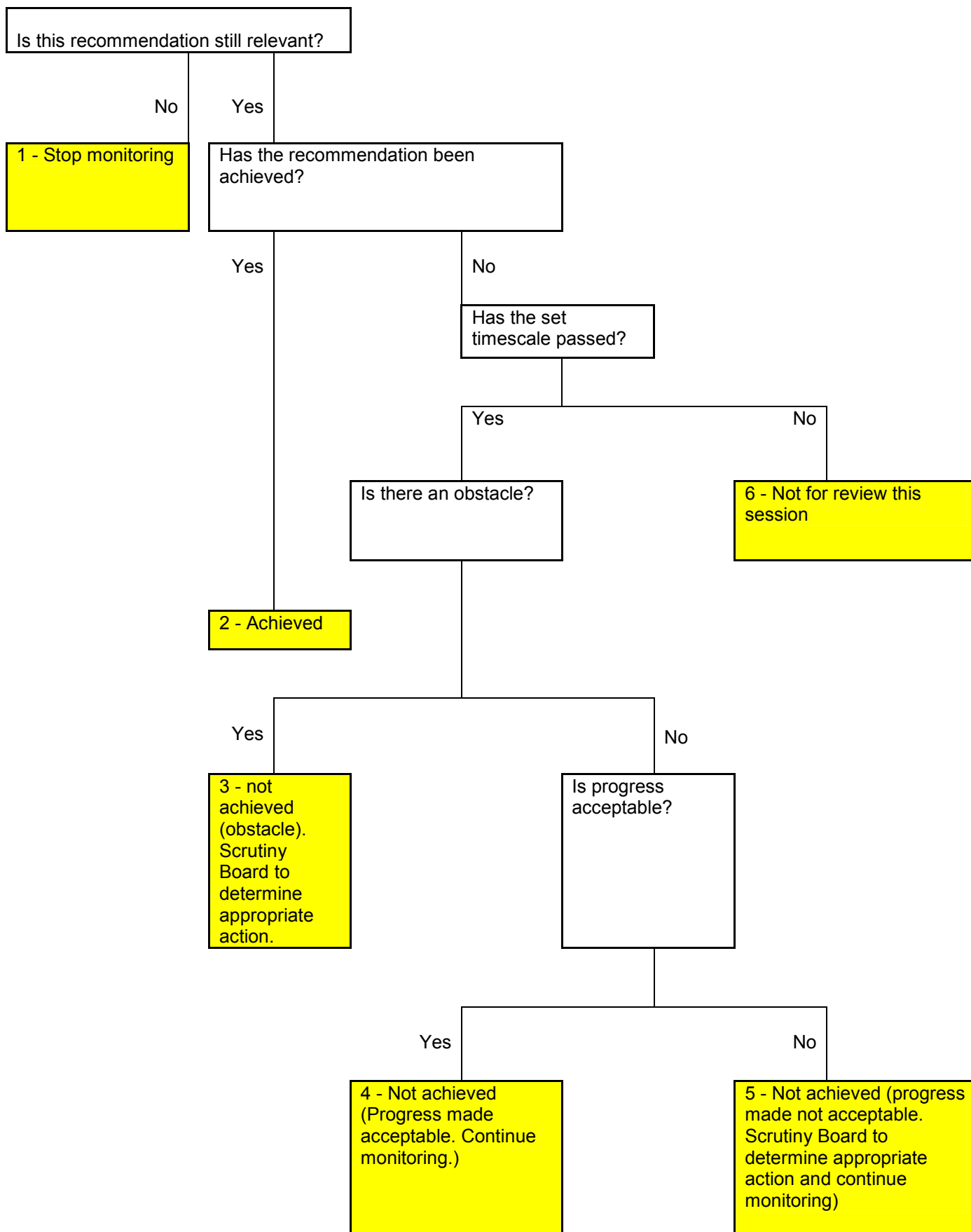
7 Background documents¹

7.1 Report of the Director of Children's Services to the Children and Families Scrutiny Board 'Response to Scrutiny inquiry report –Private Fostering' 14 March 2013.

7.2 Update Report of the Director of Children's Services to the Children and Families Scrutiny Board 25 July 2013.

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

Recommendation tracking flowchart and classifications:
Questions to be Considered by Scrutiny Boards



Review of Private Fostering Inquiry (July 2014)

Categories

- 1 - Stop monitoring
- 2 - Achieved
- 3 - Not achieved (Obstacle)
- 4 - Not achieved (Progress made acceptable. Continue monitoring)
- 5 - Not achieved (Progress made not acceptable. Continue monitoring)
- 6 - Not for review this session

Recommendation for monitoring	Evidence of progress and contextual information	Status (categories 1 – 6) (to be completed by Scrutiny)	Complete
<p>2013 60</p> <p>Recommendation 1 – LSCB reporting</p> <p>Recommendation 2</p> <p>That the Director of Children’s Services commissions and implements a more extensive Private Fostering communication, training and education plan aimed at statutory, voluntary and commissioned services who come into contact with children. This should aim to deliver the necessary skills required to identify a private fostering arrangement, provide knowledge about their statutory responsibilities and referral routes in order to report a private fostering arrangement.</p>	<p>July 13 position:</p> <p>The Private Fostering communications strategy 2013/14 has been completed jointly by the Service, Corporate Communications and with assistance from the LSCB Communications Team. (A copy is was attached to the report.) This is a comprehensive document drawing together aims and objectives, key messages, stakeholders and communication channels. The Strategy is supported by a detailed Marketing and Communications Plan as well as a detailed Communications Action Plan to address the scrutiny board enquiry and recommendations. (see attached Strategy for full details). The plan is a rolling programme of training and publicity events as well as rebranding all the publicity materials and more specific one off actions.</p> <p>New leaflets and posters are being prepared, which will be made available to a wide range of organisations as well as on line, posted on the web page dedicated to Private Fostering. The Child Friendly</p>		

City Leeds logo and “Somebody Else’s Child” strap line are being used as key messages.

As under reporting continues to be a concern for the local authority the strengthened communications strategy identifies a wide range of key stakeholders who will be targeted and advice and training for these key groups will be provided. The development of a multi-agency approach to private fostering and improved communication with professional groups will facilitate improved recognition and reporting of private fostering arrangements.

It has recently been Private Fostering week and as part of this week, the service has used the Council’s Insite carousel to publicise Private Fostering; a press release was sent out using an example of a successful private fostering placement to illustrate what private fostering is. This involved the young person directly along with his carer. The story was posted on the Foster4Leeds Website face book and Twitter account, which in turn was picked up by BAAF and shared with all their followers. A question and answer forum was set up using the Twitter account and this in turn was tweeted to an estimated 30,000 followers.

Current Position:

As a result of the improved Communications Strategy and Plan the notification reporting figures have increased significantly this year with 52 new notifications and a significant increase in the number of open cases – 24 in June 2014 compared with 14 last year. Over the entire year the cases of 63 privately fostered children were actively worked. Contact with 2 local education guardianship exchange services this year has been productive in terms of establishing working relationships in order to improve notification requirements. However there are difficulties presented in terms of receiving notifications in good time, due the volume of children that may come into the country at any one time and the short window in which to

	<p>conduct the assessments. The government is considering whether such arrangements will be taken out of the private Fostering Regulations and dealt with in a different way but as yet there are no changes to the Regulations.</p> <p>The “Private Fostering one minute guide” has now been published and is available on SharePoint and is included on the Private Fostering website. It has been sent electronically to every School Governor with a request that Private Fostering is discussed and promoted at School Governor’s Meetings. It has also been sent electronically to every School Head Teacher in Leeds (250 schools) with a request that Private Fostering is discussed and promoted during team meetings and consideration given to identifying any privately fostered children within school.</p> <p>In February of this year a schools audit took place, requiring all schools to send information they might have on children who were being cared for in private fostering arrangements.</p>		
<p>Recommendation 3</p> <p>That the Director of Children’s Services investigates how the information regarding private fostering can be disseminated effectively to young people in Leeds. This information should also advise them who they can speak to if they need help and support.</p>	<p>July 13 position: The Private fostering worker has been working directly with one young person who is privately fostered in order to get ideas of how best to communicate with young people who are privately fostered. His story may be also be used by the Breeze website as well as the LSCB communications team in order to access a much wider network linked directly to young people. A meeting is being arranged with the Children’s Voice and Influence team to develop further how we can best communicate directly with children who are privately fostered</p> <p>Current Position: We have been able to engage young people in improving our communication materials, including an interview with a young person</p>		

	<p>to be posted on the website. Through the Voice and Influence group we are working with young people to create further publicity materials for the website and to use in schools. On July 9th 2014 there will be a “Flashmob” held in the Trinity Centre promoting Private Fostering. This kind of media event should attract young people as well as other people in the shopping arcade.</p>		
<p>Recommendation 4</p> <p>That the Director of Children’s Services strengthen networks and lines of communication with religious leaders and community representatives in order to raise awareness about private fostering and the statutory requirement to notify the Local Authority.</p>	<p>July 13 position:</p> <p>The Service has been working closely with the department’s Consultation Involvement officer to ensure the new publicity leaflets on private fostering are circulated to a wide range of community organisations and faith groups. Community organisations have been identified who do not have links to the internet and the new publicity leaflets have been sent out to 90 such organisations and a further 100 organisations have received the leaflets electronically through the Leeds Community Forum. Work will continue in this area and follow up meetings and briefings will be offered by the service as part of the communications plan.</p> <p>The Private fostering communication plan will be regularly monitored and with an additional member of staff to be recruited imminently to work on private fostering it is anticipated that Private Fostering will achieve much greater visibility in Leeds so that all children who are privately fostered in Leeds are brought to the attention of the Leeds Social Work Service.</p> <p>Current Position:</p> <p>Copies of the three versions of the newly created Private fostering</p>		

	<p>leaflets have been distributed electronically to 72 community organisations and are also available on the website. Other events are planned for the Autumn focussing on community groups and presentations are planned to a selection of children's Centres in key areas where there are high numbers of children from different ethnic minority groups.</p>		
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Report author: Sandra Pentelow
Tel: 24 74792

Report of Head of Scrutiny and Member Development

Report to Scrutiny Board (Children and Families)

Date: 24 July 2014

Subject: Scrutiny Inquiry into Cluster Partnerships

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

Summary of main issues

- 1 At its meeting on 28 June 2013, the Scrutiny Board (Children and Families) considered its work programme for the 2013/14 municipal year. It was acknowledged that the Board had expressed during two meetings, 14 March 2013 and 25 April 2013, a wish to conduct an inquiry which would consider the role and function of Cluster Partnerships. The purpose was to consider the function of the partnerships and evaluate their impact, effectiveness and value.

- 2 Terms of reference for this inquiry were agreed on 10th October 2013 when the Scrutiny Board resolved that the purpose of the inquiry would be to make an assessment of and, where appropriate, make recommendations on the following areas:
 - Clarification of the lines of Cluster accountability to organisations, within and external to the Local Authority.
 - Cluster governance arrangements and framework
 - Partnership engagement, representation and participation in order to identify if this complements arrangements at a city level.
 - The performance of Clusters and the management of performance and financial information.
 - Ensure measures are in place which secure total accountability for resources.
 - The improvement measures in place to progress the performance of Clusters where it is required.
 - The extent of collaborative and supportive working relationships between Clusters.

- The value of Clusters and the difference partnership activities are making across the City to improve outcomes and to ensure that local investment is providing good value for money and having a positive impact on children, young people and their families.

- 3 When considering the terms of reference we acknowledged that the Children and Young People's Plan's specifies a number of Cluster related activity improvement measures. This demonstrates a clear commitment by Leeds Children's Trust Board to develop and strengthen services through Cluster Partnerships.
- 4 The inquiry was conducted over three evidence gathering sessions which took place between November 2013 and February 2014. The Board also visited four Cluster Partnerships, Temple Newsam, Beeston Cottingley and Middleton, Alwoodley and OPEN XS.
- 5 Scrutiny Board Procedure Rule 13.2 states that "where a Scrutiny Board is considering making specific recommendations it shall invite advice from the appropriate Director(s) prior to finalising its recommendations. The Director shall consult with the appropriate Executive Member before providing any such advice. The detail of that advice shall be reported to the Scrutiny Board and considered before the report is finalised". Advice is currently being sought therefore the inquiry report will be presented as last substantive information but will be circulated in advance of the meeting on the 24th of July 2014.
- 6 Any advice received will be reported at the Board's meeting for consideration, before the Board finalises its report.
- 7 Once the Board publishes its final report, the appropriate Director(s) will be asked to formally respond to the Scrutiny Board's recommendations within three months.

Recommendations

- 8 Members are asked to consider and agree the Board's report following its inquiry into Cluster Partnerships .

Background documents

- 9 None used¹

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.



Report author: S Pentelow
Tel: 24 74792

Report of the Head of Scrutiny and Member Development

Report to Scrutiny Board (Children and Families)

Date: 24 July 2014

Subject: Work Schedule

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

1 Purpose of this report

1.1 The purpose of this report is to consider the Scrutiny Board’s work schedule for the forthcoming municipal year.

2 Main Issues

2.1 A draft work schedule is attached as appendix 1. The work programme has been provisionally completed pending on going discussions with the Board. The work schedule will be subject to change throughout the municipal year.

2.2 Also attached as appendix 2 is the minutes of Executive Board for 25 June 2014

3. Recommendations

3.1 Members are asked to:

- a) Consider the draft work schedule and make amendments as appropriate.
- b) Note the Executive Board minutes

4. Background papers¹ - None used

¹ The background documents listed in this section are available to download from the Council’s website, unless they contain confidential or exempt information. The list of background documents does not include published works.

Draft Scrutiny Board (Children and Families) Work Schedule for 2014/2015 Municipal Year

Schedule of meetings/visits during 2014/15			
Area of review	19 June	24 July – Full	August
Inquiries		Board Agree Reports* Cluster Partnerships	
Annual work programme setting - Board initiated pieces of Scrutiny work (if applicable)	Consider potential areas of review		
Budget		Budget Update 2014/15	
Policy Review			
Recommendation Tracking		Private Fostering Inquiry (LSCB and Director of CS)	
Performance Monitoring		Performance Report	
Working Groups			Working Group – Single session 3 hr Working Group – School Transport?

*Prepared by S Pentelow

Draft Scrutiny Board (Children and Families) Work Schedule for 2014/2015 Municipal Year

Schedule of meetings/visits during 2014/15			
Area of review	11 September – Full	16 October – Full	13 November – Full
Inquiries	<u>Agree scope of review for **</u> 1) Learning Improvement Service <u>Board Agree Reports*</u> Interim School Transport	<u>Agree scope of review for **</u> 2) <u>Directors Response</u> Cluster Inquiry	Evidence Gathering Learning Improvement Service <u>Directors Response</u> Interim School Transport Inquiry
Recommendation Tracking		Maths and English Inquiry	
Policy Review	Basic Need Update and sufficiency of Early Years Provision		Free School Meals a) Update on supply of meals to infant age children. b) Promoting take up of fsm for all school age children.
Performance Monitoring	NEET a) recommendation tracking b) supporting Care Leavers c) geographical challenges SEN- preparing for and providing a destination in EET Leeds Safeguarding Children – Draft Annual Report	Youth Offer – performance, consistency and delivery since the delegation of responsibility and budgets to Community Committees Implementing the Children and Families Act - update	
Working Groups	Working Group – School Transport?	Working Group – School Transport?	Working Group – School Transport?

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* Prepared by S Pentelow

Draft Scrutiny Board (Children and Families) Work Schedule for 2014/2015 Municipal Year

Schedule of meetings/visits during 2014/15

Area of review	18 December – Full	29 January	26 February
Inquiries	<u>Evidence Gathering</u> Learning Improvement Service	<u>Evidence Gathering</u> Learning Improvement Service	<u>Evidence Gathering</u>
Budget	Initial Budget Proposals 2015/16 and Budget Update		
Policy Review	School Transport Policy a) Review outcomes of working group b) Legal/Equality checks c) Reflect on progress since inquiry d) Agree Scrutiny report/recommendations to Executive Board		
Recommendation Tracking		External Placement Inquiry Private Care Home Inquiry	Attendance Inquiry
Performance Monitoring	Performance Report	Child Poverty – Progress report Child Poverty Strategy/ Child Poverty Outcomes Group	Social Services Care System update and impact report.
Working Groups	Working Group – Evidence Gathering	Working Group – Inquiry Evidence Gathering	Working Group – Inquiry Evidence Gathering

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Draft Scrutiny Board (Children and Families) Work Schedule for 2014/2015 Municipal Year

Schedule of meetings/visits during 2014/15			
Area of review	19 March	23 April	May
Inquiries	<u>Evidence Gathering</u>	<u>Board Agree Reports</u>	
Budget and Policy Framework?			
Recommendation Tracking		Cluster Inquiry Progress Report	
Performance Monitoring	Annual Standards Report: Early Years Foundation Stage, Primary & Secondary Schools Provision	Partnership Review – CTB a) Recommendation tracking b) membership c) Structures d) City priorities	
Working Groups			

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Need to schedule:

Ofsted inspection information

LTHT report following the Jimmy Savile investigation – feedback from Safeguarding Boards (joint work with HW&ASC Scrutiny Board)

Updated – 3rd July 2014

*Prepared by S Pentelow

Key: SB – Scrutiny Board (Children and Families) Meeting

WG – Working Group Meeting

EXECUTIVE BOARD

WEDNESDAY, 25TH JUNE, 2014

PRESENT: Councillor K Wakefield in the Chair

Councillors J Blake, A Carter, M Dobson,
S Golton, P Gruen, R Lewis, L Mulherin,
A Ogilvie and L Yeadon

1 Chair's Opening Remarks

The Chair welcomed all in attendance to the meeting and congratulated Councillor A Carter on recently receiving the Commander of the Order of the British Empire (CBE) honour.

2 Exempt Information - Possible Exclusion of the Press and Public

RESOLVED – That, in accordance with Regulation 4 of The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, the public be excluded from the meeting during consideration of the following parts of the agenda designated as exempt on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the public were present there would be disclosure to them of exempt information so designated as follows:-

(a) Appendices 5 and 6 to the report entitled, 'The First White Cloth Hall and the Lower Kirkgate Townscape Heritage Initiative', referred to in Minute No. 10 are designated as exempt in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 on the grounds that they contain information which relates to City Fusion Ltd as a business and its release may prejudice their commercial interests and withholding the information is considered to outweigh the public interest benefit of its release. Further risks, in addition to those outlined in section 4.6 of the submitted report, are identified in exempt Appendix 6 which relate to the financial or business affairs of the Council. Disclosure of those risks would be prejudicial to the interests of the Council. It is considered that the public interest in treating this information as exempt from publication outweighs the public interest in disclosing it.

(b) Appendix 1 to the report entitled, '265 and 269 Roundhay Road, Harehills, Leeds, LS8', referred to in Minute No. 11 is designated as exempt in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 on the grounds that the information contained within the appendix relates to the financial or business affairs of a particular person, and of the Council. This information is not publicly available from the statutory registers of information kept in respect of certain companies and charities. It is considered that since this information was obtained through one to one negotiations for the

Draft minutes to be approved at the meeting
to be held on Wednesday, 16th July, 2014

disposal of the property/land then it is not in the public interest to disclose this information at this point in time. Also, it is considered that the release of such information would, or would be likely to prejudice the Council's commercial interests in relation to other similar transactions in that prospective purchasers of other similar properties would have access to information about the nature and level of consideration which may prove acceptable to the Council. It is considered that whilst there may be a public interest in disclosure, much of this information will be publicly available from the Land Registry following completion of this transaction and consequently the public interest in maintaining the exemption outweighs the public interest in disclosing this information at this point in time.

- (c) Appendix A to the report entitled, 'Aire Valley Enterprise Zone Park and Ride Proposal Update and Funding Approval', referred to in Minute No. 12 is designated as exempt in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 on the grounds that it relates to the financial or business affairs of a particular person, and of the Council. This information is not publicly available from the statutory registers of information kept in relation to certain companies and charities. It is considered that since this information was obtained through one to one negotiations for the purchase of the land/property referred to then it is not in the public interest to disclose this information at this point in time. Also, the release of such information would or would be likely to prejudice the Council's commercial interests in relation to and undermine its attempts to acquire by agreement similar properties in the locality in that owners of other similar properties would be aware about the nature and level of consideration which may prove acceptable to the Council. It is considered that whilst there may be a public interest in disclosure, much of this information will be available from the Land Registry following completion of the purchase and consequently the public interest in maintaining the exemption outweighs the public interest in disclosing this information at this point in time.

- (d) Appendix 1 to the report entitled, 'Progress on Delivering the Council Housing Growth Programme', referred to in Minute No. 20 is designated as exempt in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 on the grounds that it contains commercially sensitive and sensitive financial information and it would not be in public interest therefore to disclose this information as it could be used to gain an advantage through any future procurement exercise.

3 Declaration of Disclosable Pecuniary Interests

There were no Disclosable Pecuniary Interests declared at the meeting, however in relation to the agenda item entitled, 'Financial Performance: Outturn Financial Year Ended 31st March 2014', Councillor Yeadon drew the

Board's attention to her position as Chair of the Leeds Grand Theatre and Opera House Board of Management (Minute No. 24 refers).

4 Minutes

RESOLVED – That the minutes of the previous meeting held on 2nd April 2014 be approved as a correct record.

HEALTH AND WELLBEING

5 Leeds - Best City for Health and Wellbeing 2013/2014

The Director of Public Health, the Director of Adult Social Services and the Director of Children's Services submitted a joint report presenting an update on the work and achievements of the Health and Wellbeing Board, one year on from being established as a formal Board.

It was noted that the Health and Wellbeing Board had approved the first annual report at its meeting held on 18th June 2014.

The Board welcomed the first annual report and the achievements which had been made to date. Members noted the significant challenges which lay ahead in this field and the work which continued to be undertaken in order to address such challenges. Also, Members welcomed that £5,000,000 from the savings made through Adult Social Care contingency actions had been transferred to an earmarked reserve for 'pump priming' the Better Care Fund in 2014/2015.

RESOLVED – That the achievements of the Health and Wellbeing Board in its first year, as detailed within the attached draft report, 'Leeds Health and Wellbeing Board: Our First Year' be noted, and that it also be noted that the report was submitted for approval to the Health and Wellbeing Board on the 18th June 2014.

TRANSPORT AND THE ECONOMY

6 Response to Deputation - Meanwood Road Safety Campaign

The Director of City Development submitted a report responding to the deputation presented to full Council on 26th March 2014 by the "Meanwood Road Safety Campaign".

The Board welcomed the report and received contributions from the Leeds Cycle Network which were put forward by a Member.

RESOLVED –

- (a) That the contents of the submitted report, and the success of the measures already implemented on Tongue Lane to substantially improve its casualty record in the context of the overall road safety record for Leeds, be noted;

- (b) That the recent review of the site and discussions with schools undertaken following the deputation be noted;
- (c) That the constraints of the site in relation to safe provision of formal crossing facilities be noted;
- (d) That the development of further proposals in the current financial year to assist road safety and to aid pedestrian movements at the mini roundabout at the junction of Church Lane and Parkside Road, be endorsed;
- (e) That it be noted that the Chief Officer Highways & Transportation will be responsible for the implementation of such matters.

7 Transfer of the former Fir Tree Primary School, Lingfield Drive, Leeds 17 to the Khalsa Education Trust

The Director of Children's Services and the Director of City Development submitted a joint report outlining the background to the use of and potential disposal of the site previously used as Fir Tree Primary School, Alwoodley.

By way of an introduction to the submitted report, the Executive Member for Transport and the Economy provided some context to the matters raised within the submitted report and moving forward, highlighted the options which were open to the Council.

In discussing this matter, Members considered a range of issues, including:-

- The educational and wider needs of the local community and how this site may be utilised in order to maximise the benefit for that community;
- The length of time that the site had been vacant;
- The level of contact and discussions which had been held between all relevant parties;
- The terms on which any potential transfer may be made and the resource implications arising from this.

RESOLVED – That further information be sought on the matters raised during the consideration of this item, with a further report being submitted to the Board on such matters in due course, in order to enable the Board to determine the most appropriate course of action to take.

(Under the provisions of Council Procedure Rule 16.5, Councillor A Carter required it to be recorded that he abstained from voting on the decisions referred to within this minute)

8 Beckhill Neighbourhood Framework

The Director of City Development submitted a report providing an overview of the work undertaken to prepare a Neighbourhood Framework for Beckhills and which set out the proposals included within the document. The report also

Draft minutes to be approved at the meeting to be held on Wednesday, 16th July, 2014

sought approval of the Neighbourhood Framework for the purposes of consultation and identified the possible delivery and funding approach to ensure that the neighbourhood improvements identified within the document could be achieved.

Responding to a Member's enquiry into the ways in which a Neighbourhood Framework could be established, it was noted that a default criteria had not been established, but that a tailored approach was taken to best fit the needs and strengths of specific communities. However, invitations were extended to any neighbourhoods that wished to submit an expression of interest in establishing a Neighbourhood Framework in the future.

RESOLVED –

- (a) That the contents of the submitted report be noted;
- (b) That approval be given for the Chief Asset Management and Regeneration Officer to undertake public consultation on the draft Beckhill Neighbourhood Framework in July 2014;
- (c) That a further report be presented to Executive Board by October 2014 which details any proposed changes to the Framework and which also seeks approval of the final document.

9 West Park Centre Users Update

Further to Minute No. 30, 17th July 2013, the Director of City Development submitted a report providing an update on the progress being made to accommodate all relevant users of the West Park Centre following the permanent closure of the centre

In presenting the report, the Executive Member for Transport and the Economy drew the Board's attention to the Local Government Ombudsman's report on the matter which had been included within the submitted agenda for Members' consideration.

RESOLVED – That the contents of the submitted report be noted.

10 The First White Cloth Hall and the Lower Kirkgate Townscape Heritage Initiative

The Director of City Development submitted a report on the Lower Kirkgate Townscape Heritage Initiative (THI) and which sought approval to enter into an agreement with the owner of First White Cloth Hall on the basis of the heads of terms, as detailed within exempt appendix 5 to the submitted report. In addition, the report also sought authority to spend the £1,505,000 which had been awarded by the Heritage Lottery Fund (HLF).

The Board welcomed the proposals detailed within the submitted report, especially when considering the regeneration and retail development which was taking place in that part of the city centre.

Following consideration of appendices 5 and 6 to the submitted report, designated as exempt from publication under the provisions of Access to Information Procedure Rule 10.4(3), which were considered in private at the conclusion of the meeting, it was

RESOLVED –

- (a) That authority be given for the Council to enter into an agreement with the owner of the First White Cloth Hall on the basis outlined within the heads of terms as detailed in exempt appendix 5 to the submitted report;
- (b) That authority be delegated to the Director of City Development in order to settle the final terms of that agreement;
- (c) That authority be given to spend £1,505,000 on the works as outlined within the submitted report;
- (d) That it be noted that the Programme Manager (Major Projects) will be responsible for the implementation of such matters;
- (e) That the feasibility timescales as outlined within appendix 3 to the submitted report be noted.

11 265 and 269 Roundhay Road, Harehills, Leeds, LS8

The Director of City Development submitted a report which sought approval to exchange the freehold ownerships of a Council property, 265 Roundhay Road, with a property owned by Leeds City Credit Union (LCCU), 269 Roundhay Road at a 'less than best' consideration on the terms outlined within exempt appendix 1.

Following consideration of appendix 1 to the submitted report, designated as exempt from publication under the provisions of Access to Information Procedure Rule 10.4(3), which was considered in private at the conclusion of the meeting, it was

RESOLVED –

- (a) That authority be given to discuss and explore alternative arrangements for exchange of the Council's ownership of 265 Roundhay Road with the LCCU ownership of 269 Roundhay Road, and that delegated authority be given to the Director of City Development in order to approve any negotiated terms;
- (b) That in the event of the exchange being on a 'less than best' basis, authority be delegated to the Director of City Development in order to approve the terms as outlined within the exempt appendix to the submitted report;

- (c) That it be noted that the Head of Property Services will be responsible for implementation with planned completion by end of September 2014;
- (d) That following acquisition of 269 Roundhay Road, this property be declared surplus to the Council's requirements and marketed for sale on the open market by way of inviting informal offers with terms to be approved by the Chief Asset Management and Regeneration Officer, or by way of public auction with the reserve price to be approved by the Head of Property Services.

12 Aire Valley Enterprise Zone Park and Ride Proposal Update and funding approval

Further to Minute No. 205, 5th March 2014, the Director of City Development submitted a report providing an update on the progress towards delivering a Park and Ride site in Aire Valley and also on the Aire Valley Enterprise Zone Building Foundations for Growth (BFG) grant funded schemes. In addition, the report also sought approval to fund the purchase of the park and ride site if necessary.

The Board supported the proposals detailed within the submitted report and welcomed the proposal for further park and ride provision in the city, following the recent opening of the Elland Road site. It was highlighted that in addition to servicing the Enterprise Zone, an Aire Valley park and ride facility would also benefit those travelling into the city centre.

Following consideration of appendix A to the submitted report, designated as exempt from publication under the provisions of Access to Information Procedure Rule 10.4(3), which was considered in private at the conclusion of the meeting, it was

RESOLVED –

- (a) That the provisionally agreed heads of terms with Aire Valley Land Ltd for the Council's purchase of a 10 acre remediated site for a 1000 space Park & Ride facility, be approved.
- (b) That if necessary, approval be given to the Council funding the acquisition of the park and ride site, as set out in the exempt appendix A of the submitted report and that it be noted that such approval constitutes an 'authority to spend'.
- (c) That the injection of funds into the capital programme for the acquisition be approved.
- (d) That the Director of City Development in consultation with the Leader, the Executive Member for Transport and the Economy, the Deputy Chief Executive and the City Solicitor, be authorised to use his delegated powers to agree final terms and enter into all necessary documents for the acquisition of the site.

- (e) That the resolutions, as detailed within this minute be deemed exempt from call in.
- (f) That the following be noted:-
 - i. The stages required to implement the decision, as outlined in section 3.8 of the submitted report.
 - ii. The proposed timescales for implementation, as outlined in section 3.8 of the submitted report.
 - iii. That the Chief Officer Highways and Transportation will be responsible for the implementation of such matters.

(The matters referred to within this minute were designated as being exempt from Call In as it was determined that a delay in completing all the necessary legal documentation as soon as practically possible would have an adverse impact upon achieving the programme of works to enable delivery within the specified time frame).

CHILDREN AND FAMILIES

13 Annual Reports of the Fostering and Adoption Service and Annual Updates of the Respective Statements of Purpose

The Director of Children's Services submitted a report presenting the annual reports of the fostering and adoption services, in line with the requirements of the National Minimum Standards 2011. In addition, the report also sought approval of the revised statements of purpose for Leeds City Council's Fostering and Adoption Services, which were appended to the submitted report.

In presenting the report, the Executive Member for Children's Services paid tribute to those organisations from all sectors which had helped to improve fostering and adoption services in Leeds. In addition, the Board was advised that the number of children and young people in care in Leeds had decreased to 1,299, whilst the Board also received an update on the number of carers which the local authority had recruited to date, together with details on the methods which had been used to achieve such positive results.

RESOLVED –

- (a) That the Statements of Purpose for both the Fostering and Adoption Services for Leeds City Council be approved.
- (b) That the annual fostering and adoption reports be noted and that the work of the adoption and fostering service continue to be supported in order to ensure that children receive the best possible support.
- (c) That it be noted that the responsible officer is the Head of Looked After Children.

14 Outcomes of Proposals to Increase Primary School and Special Education Places in Leeds

The Director of Children's Services submitted a 4-part report presenting the outcomes arising from the consultation exercise undertaken in respect of several proposals to increase school provision. Parts A to D of the submitted report provided detailed information together with specific recommendations regarding each proposal.

Support for the proposals detailed within the submitted report was received. With regard to the proposals within Calverley and Farsley Ward it was requested that further work be undertaken into how the two local parks could be more effectively utilised as playing fields and outdoor space for those schools.

RESOLVED –

Part A Guiseley

- (a) That the outcome of the consultation which took place in Guiseley between 17 March and 11 April 2014 be acknowledged;
- (b) That it be acknowledged that the governing bodies of St Oswald Church of England Junior School and Guiseley Infant School are to pursue the publication of statutory notices to convert both schools to 2 forms of entry primary schools, each with an admission number of 60 into reception class each year, with effect from September 2015;
- (c) That it be noted that further capital spend on the feasibility works for this project will be committed to develop an outline scheme.

Part B Expansion proposals for Farsley Westroyd Infant School and Farsley Springbank Junior School

- (a) That changes to Farsley Westroyd Infant School, increasing its capacity from 180 pupils to 210 pupils and raising the upper age limit from 7 to 11, therefore creating a primary school, with effect from September 2015, be approved;
- (b) That changes to Farsley Springbank Junior School, increasing its capacity from 240 to 420 and lowering the lower age limit from 7 to 4, therefore creating a primary school, with effect from September 2015, be approved.

Part C Expansion proposal for Broadgate Primary School, Horsforth

- (a) That the expansion of Broadgate Primary School from a capacity of 210 pupils to 420 pupils with an increase in the admission number from 30 to 60 with effect from September 2015, be approved.

Part D Specialist provision at Moor Allerton Hall Primary School

- (a) That the proposal to open a specialist provision at Moor Allerton Hall Primary School for pupils who are deaf and hearing impaired from September 2014, be approved;

- (b) That it be noted that the responsible officer for implementation is the Capacity Planning and Sufficiency Lead.

15 Design and Cost Report for East Ardsley Primary School (Phase III traditional build extension) and Asquith Primary School - Basic Need Projects

The Director of Children's Services submitted a report presenting information and seeking the necessary 'authority to spend' in respect of proposals to expand East Ardsley Primary School and Asquith Primary School.

Support for the proposals detailed within the submitted report was received.

RESOLVED –

- (a) That expenditure of £884,205 from capital scheme number 16585/ETA/PH3 be authorised, and that the acceptance of variation orders provided by the 10 Schools SPV for costs associated with the construction of the phase III accommodation at East Ardsley Primary School, be approved;
- (b) That expenditure of £2,895,100 from capital scheme number 16585/ASQ/000 be authorised and that the acceptance of variation orders provided by the 10 Primaries SPV for costs associated with the construction of the works at Asquith Primary School, be approved;
- (c) That the programme dates as identified in section 4.2 of the submitted report in relation to the implementation of these resolutions be noted;
- (d) That it be noted that the officer responsible for implementation of such matters is the Project Manager, PPPU;

16 Design and Cost Report for the North East SILC and the South SILC (Specialist Inclusive Learning Centres) Basic Needs Projects

Further to Minute No. 216, 5th March 2014, the Director of Children's Services submitted a report providing background information and detail in respect of the Basic Need schemes to expand the North East Specialist Inclusive Learning Centre (SILC) and the South SILC, whilst the report also sought the necessary authority to approve expenditure for the proposed expansions.

A verbal update was provided by the Council's Chief Procurement Officer who drew the Board's attention to omissions in the contractor's bid which resulted in an increase in the total funding required for the proposals for the North East SILC. Members were requested to approve a revised cost of £10,329,100. Members received details on the reasons for the discrepancy and considered the most appropriate way to proceed.

In conclusion and in order to minimise the risk of any such issues happening again, it was requested that the Council's existing procedures around the scrutiny of submitted tenders be reviewed, with a further report on the

review's findings and proposed next steps being submitted to the Board in due course for Members' consideration.

RESOLVED –

- (a) That expenditure of £10,329,100 from capital scheme number 16981/NES/000 to enable the construction work associated with the expansion to the North East SILC be authorised, and that expenditure of £4,071,100 from capital scheme number 16981/SLS/000 to enable the construction work associated with the expansion to the South SILC also be authorised.
- (b) That the programme dates identified in section 4.0 of the submitted report regarding the implementation of this decision be noted, together with the fact that the final delivery date for total completion of this scheme is September 2015.
- (c) That it be noted that the Project Manager, PPPU is responsible for the implementation of such matters.
- (d) That the Council's procedures around the scrutiny of submitted tenders be reviewed, with a further report on the review's findings and proposed next steps being submitted to the Board in due course for Members' consideration.

17 Design and Cost Report for Little London Primary School Basic Need Project

Further to Minute No. 227, 24th April 2013, the Director of Children's Services submitted a report presenting background information and detail regarding a Basic Need scheme to expand Little London Primary School. In addition, the report also sought authority to incur the related capital expenditure to undertake the works required to provide accommodation to support a 3 Form Entry primary school and associated external facilities.

Members welcomed the proposals detailed within the submitted report and the investment which was being utilised to facilitate such regeneration.

RESOLVED –

- (a) That expenditure of £6,434,600 from capital scheme number 16585/LIT/000 to enable the construction of the expansion to Little London Primary School be authorised.
- (b) That the link between this submitted report and the joint report of the Director of Environment and Housing and Director of City Development (entitled: Design & Cost Report for Little London Community Hub) found elsewhere on the agenda be noted, and that support be given to the proposal for the school expansion, community centre and Neighbourhood Housing Office to form part of the same procurement and construction contract.

- (c) That the programme dates as identified in section 4.0 of the submitted report regarding the implementation of this decision be noted, together with the fact that the final delivery date for total completion of this scheme is September 2015.
- (d) That it be noted that the Project Manager, PPPU is responsible for the implementation of such matters.

NEIGHBOURHOODS, PLANNING AND PERSONNEL

18 Design and Cost Report for Little London Community Hub

Further to Minute No. 46, 17th July 2013, the Director of City Development and the Director of Environment and Housing submitted a joint report which sought authority to incur capital expenditure for the construction and re-provision of the community centre and Neighbourhood Housing Office in Little London, which formed part of the Little London Community Hub redevelopment. In addition, the report set out the key components of the scheme which included expansion to the Little London Community Primary School, a new build community centre and Neighbourhood Housing Office, together with a new retail development. Additionally, the report also provided an update on the Little London Housing PFI project and how this complemented the regeneration proposed as part of the Little London Community Hub development.

As with Minute No. 17, (Design and Cost Report for Little London Primary School Basic Need Project) the Board welcomed the proposals detailed within the submitted report together with the investment which was being utilised to facilitate such regeneration, and highlighted the impact that this initiative would have on the local community.

RESOLVED –

- (a) That the progress made to commence regeneration in Little London and also to revise proposals for the Little London Community Hub be noted and supported;
- (b) That the link between this submitted report and that of the Director of Children’s Services (entitled: Design & Cost Report for Little London Primary School Basic Need Project) found elsewhere on the agenda for the expansion of Little London Community Primary School be noted, and that support be given to the proposal that the school expansion, Neighbourhood Housing Office and community centre form part of the same procurement and construction contract, as set out in paragraphs 3.26 and 3.27 of the submitted report;
- (c) That it be noted that the costs identified in the submitted report are based on RIBA Stage D - detailed design;
- (d) That the Director of City Development be authorised to inject and incur expenditure of £677,700 from the General Fund capital scheme 32140/000/000 in order to deliver a new community centre forming part

of the Little London Community Hub, with an anticipated contract award in July and start on-site date of July/August 2014, as set out in paragraph 3.29 of the submitted report;

- (e) That it be noted that scheme 32036/CJ3/000 to deliver a new Neighbourhood Housing Office forming part of the Little London Community Hub at £264,700 is funded within the overall Housing Leeds refurbishment programme, as approved by Executive Board in February 2014, and that it will be delivered by the Director of Environment and Housing, with an anticipated contract award in July and a start on-site date of July/August 2014, as set out in paragraph 3.29 of the submitted report.

19 Natural Resources and Waste Local Plan: Publication and Submission of Policies: Minerals 13 and 14

Further to Minute No. 154, 9th January 2013, the Director of City Development submitted a report which sought approval to publish the revised Policies Minerals 13 and 14 of the Natural Resources and Waste Local Plan together with supporting text for the purposes of a six week consultation period. Subject to there being no new significant issues raised, approval was also sought to make a recommendation to Full Council that it approves the submission of the revised policies to the Secretary of State for independent examination.

RESOLVED –

- (a) That the revised Policies Minerals 13 and 14 of the Natural Resources and Waste Local Plan and supporting text be published for the purposes of a six week consultation period, and that the Chief Planning Officer be authorised to consider any representations received.
- (b) That it be noted that the Head of Forward Planning and Implementation is responsible for these matters and that it also be noted that the consultation exercise will take place in July - August 2014.
- (c) That subject to there being no new significant issues raised, it be recommended that Full Council approve the submission of the revised policies to the Secretary of State for the purposes of independent examination.
- (d) That if significant new issues are raised through the consultation process, or by Scrutiny Board members, the Chief Planning Officer, in consultation with the Executive Member for Neighbourhoods, Planning & Personnel be authorised to review the proposals and to take such additional steps as are necessary before seeking approval from Council for submission.

(The Council's Executive and Decision Making Procedure Rules state that the power to Call In decisions does not extend to those made in accordance with Budget and Policy Framework Procedure Rules (B&PFPRs). As the

resolutions relating to this minute (above) were being made in accordance with the Council's B&PFPR's, such matters were not eligible for Call In)

20 Progress on Delivering the Council Housing Growth Programme

Further to Minute No. 45, 17th July 2013, the Director of Environment and Housing and the Director of City Development submitted a joint report providing an update on the Council Housing Growth Programme and the sites that had been identified for development. In addition, the report also provided details of the sites where a bid had been submitted to the Homes and Communities Agency (HCA) for grant funding, together with details of the rental strategy to be adopted. Finally, the report provided an update on the work undertaken to develop a standard of finish which would include design approaches aimed at reducing running costs by providing a more energy efficient product and also information on the proposed 'Lettings Policy' for the new build Council properties.

By way of an introduction to the submitted report, the Executive Member for Neighbourhoods, Planning and Personnel emphasised the scale and ambitious nature of the programme. In addition, the Board noted that Scrutiny Board (Housing and Regeneration) was scheduled to consider the Council's Lettings Policy as part of its work programme.

In considering the report, Members discussed the following:-

- The need to ensure that neighbourhoods were 'liveable' and sustainable;
- The importance of design quality and energy efficiency standards which were being developed as part of the programme;
- The need to demonstrate to the HCA that the Local Authority was able to successfully deliver such an ambitious programme;
- The accommodation needs which needed to be addressed in the outer areas of the city, as well as those in the inner areas;
- The vital importance of housing provision for the elderly across the city.

Following consideration of appendix 1 to the submitted report, designated as exempt from publication under the provisions of Access to Information Procedure Rule 10.4(3), which was considered in private at the conclusion of the meeting, it was

RESOLVED –

- (a) That the progress on the development of the Council Housing Growth Programme be noted;

- (b) That the development of a new rental strategy for new build Council properties which are funded through the Homes and Communities Agency's Affordable Homes Programme, be agreed;
- (c) That the progress made against the development of a new approach to the standard of the final product, as it relates to the development of new council housing, be noted;
- (d) That a new approach for the allocations of new build Council homes be agreed, and that approval be given for the Director of Environment and Housing to approve local lettings policies;
- (e) That the further injection of £20,194,000 into the Council Housing Growth Programme from the HRA, with authority to spend of £30,120,000 per the table at paragraph 6.7 of the submitted report be approved, and that £10,194,000 of the new injection be utilised from reserves and additional available 'Right To Buy' (RTB) receipts and £10,000,000 from unsupported borrowing.
- (f) That responsibility for the delivery of the resolutions above be delegated to the Director of Environment and Housing.
- (g) That a further report be submitted to Executive Board in September 2014 outlining the work that is being developed to achieve 'quality' and 'quantity' as part of the overall Housing Growth Programme.

CLEANER, STRONGER AND SAFER COMMUNITIES

21 Allocation of Police Community Support Officer's (PCSO's) for Leeds to 2015/16 and new Joint Working Arrangements with West Yorkshire Police

Further to Minute No 209, 5th March 2014, the Director of Environment and Housing submitted a report providing an update on the outcome of the discussions between West Yorkshire Police, Elected Members and Senior Council Officers on the allocation of Police Community Service Officers (PCSOs) for the period up to 31st March 2016. In addition, the report also provided a summary of the new ways of working being piloted between Leeds City Council and West Yorkshire Police in priority services areas including Domestic Noise Nuisance and Street Begging, and highlighted the direction of travel in relation to the Environmental agenda.

The Board received an overview of the report from Superintendent Sam Miller, who also updated the Board on the joint working initiatives which continued between the Council and West Yorkshire Police.

Members welcomed the submitted report, paid tribute to the work of the PCSO's and highlighted the vital importance of their visible presence within communities.

RESOLVED –

- (a) That it be noted that the allocation of PCSO's is to remain at 5 per Ward, as per the current arrangement across the City for Leeds City Council funded officers.
- (b) That with regard to additional PCSO's being funded by West Yorkshire Police, support be given to such officers being allocated on a demand based profile.
- (c) That the new areas of partnership work being led by the Chief Officer for Community Safety, where different approaches, and joint working arrangements are being piloted to support the delivery of Council and Police priorities, be noted.

DIGITAL AND CREATIVE TECHNOLOGIES, CULTURE AND SKILLS

22 The Tour de France Legacy for Leeds: 'Cycling Starts Here'

Further to Minute No. 232, 2nd April 2014, the Director of City Development, the Director of Public Health and the Director of Children's Services submitted a joint report outlining the basis for building a lasting cycling legacy from the Tour de France and highlighted the work that was already being progressed in this area.

It was highlighted that a sustainable and meaningful legacy would involve all areas of the Council together with other sectors, and it was acknowledged that further reports would be submitted to the Board in due course as work on the lasting legacy of the Tour de France continued.

Members noted the positive impact that the Tour was already having on cycling participation levels across the city and highlighted the need to ensure that such momentum was not lost.

RESOLVED –

- (a) That the five key objectives of the Cycle Yorkshire strategy, as detailed at section 3.1.1 of the submitted report be endorsed;
- (b) That the legacy commitments, as described at Table 1 of the submitted report be supported;
- (c) That the establishment and resourcing of a 'Cycling Starts Here' Programme Board to include city partners, with Leeds City Council taking the strategic lead, be agreed;
- (d) That the range of directorates and external partners who have a direct and indirect interest be noted;
- (e) That the development of a holistic Cycling Strategy for Leeds be supported;

- (f) That the Director of City Development develop plans to resource the transformation of cycling in Leeds through the future budget setting process.

ADULT SOCIALCARE

23 Age Friendly Leeds

The Director of Adult Social Services submitted a report highlighting the key issues arising from establishing Leeds as an Age Friendly City and which focussed upon the expectations of the World Health Organisation's 'Global Network' initiative. Specifically, the submitted report focussed upon tackling loneliness and social isolation amongst older people and on the work being undertaken in respect of 'Dementia Friendly Leeds'. Finally, the report identified areas for further development and highlighted the plans in place to help Leeds become the Best City in which to live, and especially to grow older.

RESOLVED –

- (a) That the current ongoing work, as outlined within the submitted report, be noted and endorsed;
- (b) That directorates and partners be called upon to assess themselves against the World Health Organisation's 'Global Network of Age Friendly Cities Framework';
- (c) That the opportunities outlined in the submitted report for further work in making Leeds an Age Friendly and Dementia Friendly city, which is working to tackle loneliness and social isolation in older people, be encouraged;
- (d) That the Executive's engagement with Dementia Friendly Leeds at a community level be endorsed;
- (e) That the proposal for Executive Members to become Dementia Friends and Champions be endorsed and that all local authority staff be encouraged to fulfil such roles also.

FINANCE AND INEQUALITY

24 Financial Performance: Outturn Financial Year Ended 31st March 2014

The Deputy Chief Executive submitted a report presenting the Council's financial outturn position for 2013/2014 for both revenue and capital elements, whilst also outlining details regarding Housing Revenue Account and spending on schools. In addition, the report also highlighted the latest position regarding other key financial health indicators including Council Tax and NNDR collection statistics, sundry income, reserves and the prompt payment of creditors.

With regard to proposals detailed within the report regarding the creation of earmarked reserves, specifically in respect off the Leeds Grand Theatre,

Members welcomed that a dedicated report was scheduled to be submitted to the 16th July 2014 Board meeting. It was also requested that both Councillors A Carter and Golton received respective briefings on the current position regarding Leeds Grand Theatre.

In conclusion, the Chair paid tribute to all officers concerned for their continued efforts which had led to the Council's final outturn position for the 2013/14 financial year.

RESOLVED –

- (a) That the outturn position as detailed within the submitted report be noted, and that the creation of earmarked reserves as detailed in paragraphs 3.8 and 5.5 be agreed, with the release of such earmarked reserves being delegated to the Deputy Chief Executive;
- (b) That a virement in 2014/15 from directorate superannuation budgets to general fund reserves, as detailed in paragraph 5.4 of the submitted report, be agreed;
- (c) That it be noted that the Chief Officer Financial Services will be responsible for the implementation of the resolutions detailed above, following the “call in” period.

25 Best Council Plan Update 2014/2015

Further to Minute No. 200, 5th March 2014, the Deputy Chief Executive submitted a report which sought approval to the proposed updates to the objectives and priorities contained within the Best Council Plan 2013/17.

On 1st July 2013, when approving the new strategic Best Council Plan, Council also provided Executive Board with the authority to make in-year amendments to the Plan when required.

The Chief Executive advised that the proposed refresh of the Plan's objectives and priorities would help to ensure that it continued to reflect the current context in which the Council operated and also that it continued to have a genuine impact on the organisation.

The importance of cross-departmental working as an effective means of driving the Plan's objectives forward was highlighted.

Members welcomed the proposals detailed within the submitted report, together with the succinct, clear and user friendly format of the Plan.

RESOLVED –

- (a) That the updated 'Best Council Plan 2013/17', which sets out the authority's six strategic objectives and priorities be approved;
- (b) That the next steps which are outlined in the submitted report to further revise the Council's priorities in order to feed into the next Best Council Plan in time for the start of the 2015/16 financial year, be noted;

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to be held on Wednesday, 16th July, 2014

- (c) That it be noted that the Deputy Chief Executive will be responsible for the implementation of the next steps.

(The Council's Executive and Decision Making Procedure Rules state that the power to Call In decisions does not extend to those made in accordance with Budget and Policy Framework Procedure Rules (B&PFPRs). As the resolutions relating to this minute (above) were being made in accordance with the Council's B&PFPR's, such matters were not eligible for Call In)

DATE OF PUBLICATION: FRIDAY, 27TH JUNE 2014

**LASTE DATE FOR CALL IN
OF ELIGIBLE DECISIONS:** FRIDAY, 4TH JULY 2014 AT 5.00 P.M.

(Scrutiny Support will notify Directors of any items called in by 12.00noon on Monday, 7th July 2014)

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